

**MINUTES
OF THE MEETING OF THE
NEW YORK CITY HOUSING DEVELOPMENT CORPORATION**

June 2, 2021

A meeting of the Members of the New York City Housing Development Corporation (the “Corporation” or “HDC”) was held on Wednesday, June 2, 2021 via teleconference. The meeting was called to order at 11:00 a.m. by the Chairperson, Louise Carroll, who noted the presence of a quorum. The Members present were Harry E. Gould, Jr., Jacques Jiha, Kyle Kimball, Charles G. Moerdler, and Denise Scott. The Member absent was Sherif Solimon. A list of observers is appended to these minutes.

The Chairperson stated that the next item on the agenda would be the approval of the minutes of the meeting held on April 6, 2021.

Upon a motion duly made by Mr. Jiha, and seconded by Mr. Gould, the Members unanimously:

RESOLVED, to approve the minutes of such meeting.

The Chairperson stated that at this time, she would like to call upon Eric Enderlin, President of the Corporation to give the President’s Report.

Mr. Enderlin thanked the Chairperson and the Members in attendance, and all who were in attendance. He stated that he was very happy to be joining the meeting from HDC’s office in Lower Manhattan. He shared that after more than a year of almost entirely teleworking, the HDC team has been returning to the office since May and many of them are present in the office today.

He stated that HDC is returning in solidarity with its partner agencies who also returned to their offices in May and the numerous government employees, including members of the HDC office services, engineering and IT teams who have been working outside of their homes for much of the pandemic. HDC’s return is also part of a broader reopening of the City, a welcome development after such a long and often turbulent year.

Mr. Enderlin shared that he will always be proud of the work the HDC team was able to do during the height of the pandemic. He said that it was an extraordinary effort to keep the affordable housing pipeline moving and to operationalize our commitment to preserving NYCHA’s housing stock while dealing with such uncertainty in our world, and while we all learned to manage these changes on a personal level.

He stated that HDC kept the work going and found ways to keep the spirit of HDC alive. HDC welcomes the opportunity to safely be together again and to regain the sense of collaboration

we get by being together in person. He said that this is a process, so people will notice that HDC employees are coming to people from separate locations and offices and everyone will get there. He further stated that as we enter the summer season, we will see a continued increase in vaccinations and a steady decline in COVID cases. It is a hopeful time.

Mr. Enderlin stated that for years now, he has mentioned in these meetings the need for increased resources for affordable and public housing from Washington, and HDC is pleased to see a real commitment to investing in our country's housing needs at scale. As always, HDC will continue to lead in conversations on the need for these resources and engage in how to best design these resources to truly make a difference on the lives of New Yorkers.

Mr. Enderlin stated that on that hopeful note, we will turn to today's agenda. He said that as we prepare for what is sure to be another busy and productive closing season, we will hear a presentation from our Senior Vice President for Development, Ruth Moreira, seeking approval to help finance the creation and preservation of thousands of affordable homes throughout the City.

He further stated that we will also hear from Senior Project Manager, Leroi Jiles, who will ask for approval for an extension of the New York City Acquisition Fund as HDC anticipates an increase in volume and activity there. This comes at an exciting time. In January, the Mayor announced that the Acquisition Fund will exclusively serve non-profit and MWBE developers – an important step in the City's commitment to social and racial justice.

Finally, Mr. Enderlin stated that we will hear again from Ruth seeking approval for a Declaration of Intent Resolution for a new construction development in Coney Island. With that, he thanked everyone for joining the meeting and that he would turn it back over to the Chairperson for the rest of today's agenda.

The Chairperson agreed on the importance of extending NYCAF which is an initiative with the Racial Inclusion and Equity Task Force to help MWBES and not-for-profits and she shared that she would look forward to that extension.

The Chairperson stated that pursuant to the Public Authorities Accountability Act, and for purposes of discussing the next items on the agenda, the Corporation would now commence the meeting of HDC's Finance Committee.

The Chairperson stated that the next item on the agenda would be the Report of the Audit Committee and called upon Mr. Gould to make this presentation.

Mr. Gould stated that the Audit Committee met prior to this meeting at which time the Members approved the Audit Committee Charter after a required annual review. The Members also reviewed the 2021 second quarter financials, and other investment, debt, credit and internal audit reports. The Committee also went into Executive Session to discuss cyber security, a topic which, due to its sensitivity, warranted an executive session. No votes or actions were taken during the Executive Session. Mr. Gould said that concluded his report.

The Chairperson stated that the next item on the agenda would be the approval of an

Authorizing Resolution relating to Multi-Family Housing Revenue Bonds, 2021 Series F, G, H, I and J and approval of mortgage loans, and called upon Ms. Ruth Moreira to make the presentation.

Ms. Moreira referred the Members to the memorandum before them entitled “Multi-Family Housing Revenue Bonds, 2021 Series F, G, H, I and J; and Approval of Mortgage Loans” dated May 26, 2021 (the “Open Resolution Memorandum”) and the attachments thereto including (i) the Resolution Authorizing Adoption of the Three Hundred Twenty-Second Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series F-1 and 2021 Series F-2, the Three Hundred Twenty-Third Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series F-3, the Three Hundred Twenty-Fourth Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series G, the Three Hundred Twenty-Fifth Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series H, the Three Hundred Twenty-Sixth Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series I, and the Three Hundred Twenty-Seventh Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series J and Certain Other Matters in Connection Therewith, (the “Authorizing Resolution”); (ii) the Three Hundred Twenty-Second Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series F-1 and 2021 Series F-2, the Three Hundred Twenty-Third Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series F-3, the Three Hundred Twenty-Fourth Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series G, the Three Hundred Twenty-Fifth Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series H, the Three Hundred Twenty-Sixth Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series I, and the Three Hundred Twenty-Seventh Supplemental Resolution Authorizing the Issuance of Multi-Family Housing Revenue Bonds, 2021 Series J (each, a “Supplemental Resolution” and collectively, the “Supplemental Resolutions”); (iii) the Preliminary Official Statements and (iv) the Bond Purchase Agreements, all of which are appended to these minutes and made a part hereof.

Ms. Moreira stated that she was pleased to recommend that the Members approve the issuance of the Corporation’s Multi-Family Housing Revenue Bonds, 2021 Series F, G, H, I, and J, in an amount not expected to exceed \$1,251,720,000.

She said that together with the Corporation’s unrestricted reserves and available funds of the Open Resolution, the bonds are expected to finance the construction, acquisition, rehabilitation and/or permanent financing of certain projects, refunding of certain prior bonds, and other activities as described in the Open Resolution Memorandum.

Ms. Moreira stated that interest on the 2021 Series F, G, H and I Bonds is expected to be exempt from Federal, New York state and local income tax, and such bonds will qualify as tax-exempt private activity bonds with a combination of an allocation of new private activity bond volume cap and an allocation of “recycled” volume cap in accordance with the Housing and Economic Recovery Act of 2008 or HERA, and the refunding of certain outstanding bonds or obligations of the Corporation.

She added that interest on the 2021 Series J Bonds is not expected to be exempt from Federal income tax but is expected to be exempt from New York state and local income tax.

Ms. Moreira stated that the Members are also requested to approve programmatic authority to authorize the Corporation to sell a participation interest in an amount not to exceed the mandatory prepayment due under any existing construction loan to the construction letter of credit provider to allow for a timely receipt of the mandatory prepayment and allocation of “recycled” volume cap in accordance with HERA, from time to time. She said that this flexibility is helpful because it allows for large or delayed projects to make their mandatory prepayment in a timely fashion and does not increase the Corporation’s risk because upon construction completion and conversion to a permanent loan, each borrower will be obligated to repay the participation loan.

Ms. Moreira said that an Authorizing Resolution will authorize the 322nd through the 327th Supplemental Resolutions.

Ms. Moreira stated that it is anticipated that the proceeds of the 2021 Series F Bonds together with the Corporation’s unrestricted reserves will be used to finance all or a portion of mortgage loans for 9 developments. In the aggregate the developments would create or preserve approximately 2,234 rental homes in Manhattan, Brooklyn and the Bronx.

Ms. Moreira stated that the Corporation may fund all or a portion of the short-term portion of certain senior mortgage loans with its unrestricted reserves. She said that when the borrower makes a mandatory prepayment upon the project’s completion, such prepayment will be available for taxable re-lending by the Corporation to other affordable housing projects. She said that any future lending for a development that has not been previously approved by the Members will be presented for approval to the Members before the making of such a loan.

Ms. Moreira stated that it is anticipated that a portion of the proceeds of the 2021 Series F Bonds will also be used to finance or to reimburse the Corporation for amounts previously advanced from its unrestricted reserves to finance a portion of 4 subordinate loans for 4 developments described in Attachment “22”. She said that the 2021 Series F Bond proceeds will enable the financing of, or reimbursement for, the subordinate loans described in Attachment 22 of the Open Resolution Memorandum which the Members have previously approved. She said that the issuance of the 2021 Series F Bonds for this purpose will allow for the replenishment of the Corporation’s reserves, which can then be re-lent to new developments in furtherance of the Corporation’s commitment to the Mayor’s Housing New York plan.

Ms. Moreira stated that it is anticipated that the 2021 Series G Bonds will be issued as a convertible option bond or COB to preserve tax-exempt “recycled” volume cap in excess of the amounts currently needed by the Corporation and the New York State Housing Financing Agency.

She said that if issued, the proceeds of the 2021 Series G Bonds are expected to provide construction and permanent financing for the new construction or acquisition and rehabilitation of certain developments, all of which are listed on Attachment “23” of the Open Resolution Memorandum and which will all meet the low income set aside required to issue private activity tax-exempt bonds. The mortgage loans for these developments have either previously closed with

corporate funded loans that will be refinanced with recycled bonds or are expected to close in 2021 at which point the 2021 Series G Bonds are expected to be refunded or remarketed to match the terms of the applicable mortgage loans. She noted that most of the developments listed will not be funded from the 2021 Series G Bond proceeds but all will be eligible for such financing.

Ms. Moreira stated that it is anticipated that a portion of the proceeds of the 2021 Series H Bonds will be used to refund various series of the Corporation's Multi-Family Housing Revenue Bonds that are able to be refunded, to generate interest rate savings in the Open Resolution.

Ms. Moreira stated that it is anticipated that the remaining portion of the proceeds of the 2021 Series H Bonds will also be used to finance or to reimburse the Corporation for amounts previously advanced from its unrestricted reserves to finance a portion of certain subordinate loans for certain of the developments described in Attachment "23" of the Open Resolution Memorandum. She said that the 2021 Series H Bond proceeds will enable the financing of, or reimbursement for, the subordinate loans described in Attachment 23 of the Open Resolution Memorandum which the Members have previously approved. She said that the issuance of the 2021 Series H Bonds for this purpose will allow for the replenishment of the Corporation's reserves, which can then be re-lent to new developments in furtherance of the Corporation's commitment to the Mayor's Housing New York plan.

Ms. Moreira stated that it is anticipated that the proceeds of the 2021 Series I and a portion of the proceeds of the 2021 Series J Bonds, together with the Corporation's unrestricted reserves will be used to finance the acquisition and/or rehabilitation, refinance and/or restructure of all or a portion of 12 mortgage loans for 12 developments. She added that in the aggregate, the developments would preserve approximately 3,994 rental and cooperative homes in Manhattan, Brooklyn and the Bronx.

Ms. Moreira stated that it is also anticipated that a portion of the proceeds of the 2021 Series J Bonds, in an amount not expected to exceed \$50,000,000, will be used for future lending. Any future lending for a development that has not been previously approved by the Members will be presented for approval to the Members prior to the making of such loan.

Ms. Moreira stated that BEC Continuum Resyndication development, a 548-unit development located in Brooklyn, was approved by the Members on June 5th, 2017. She said that the Members approved the issuance of the 2017 Series C Bonds for the purpose of providing a taxable construction loan and a permanent loan for the project and the Corporation closed the financing on June 30, 2017.

Ms. Moreira stated that the Construction has been completed and the mandatory prepayment of the short-term bonds was made on May 1, 2021. She said that due to a shortfall in the number of LIHTC-eligible units, the project is experiencing financial hardship. She said that to alleviate this hardship, the project is expected to benefit from a new Project Based Voucher Section 8 contract through HUD's Project-Based Section 8 Housing Assistance Payments program.

Ms. Moreira stated that the Members are being asked to approve an increase to the

permanent loan, to be funded with taxable proceeds or corporate reserves, that will be supported by the new Project-Based Section 8 HAP contract. She said that it is expected that the Corporation will direct the owner to re-register Legal Rents with the New York State Department of Homes and Community Renewal to enable the project to benefit from the full value of the voucher payments under the HAP contract without increasing the tenant's share of the rental income.

She said that for more information on the individual projects being presented to the Members for approval, please see Attachments "1 – 21" of the Open Resolution Memorandum.

Ms. Moreira stated that the 2021 Series F bonds are expected to be issued as tax exempt with some sub-series as recycled or new volume cap, and as fixed rate, in an initial term rate term with convertible options and as variable rate demand bonds. She said that the Corporation expects Barclays Capital Inc. to provide liquidity through a stand-by bond purchase agreement for the 2021 Series F variable rate demand bonds in accordance with the programmatic authority delegated to the Corporation's staff by the Members at the March 29, 2019 Members' meeting.

She said that the 2021 Series G Bonds are expected to be issued as variable rate obligations initially in the Term Rate Term.

The 2021 Series H and I Bonds are expected to be issued as tax exempt fixed rate bonds.

The 2021 Series J Bonds will be issued as taxable, fixed-rate bonds.

She noted that more detail on the developments as well as bond underwriters, risks, fees and credit ratings associated with the bonds are outlined in the Open Resolution Memorandum.

Ms. Moreira stated that if there were no questions, Susannah Lipsyte, General Counsel for the Corporation, would provide the Authorizing Resolutions.

Ms. Lipsyte then described the provisions of the Authorizing Resolution and the actions the Members were being requested to approve.

At this point, Mr. Moerdler inquired which bank was holding the security on the hedge.

Ms. Lipsyte asked Ellen Duffy to speak to the plans.

Ms. Duffy responded that the Corporation maintains agreements with several large banks that meet HDC's credit criteria. HDC will be working with Mohanty Gargiulo LLC, its hedge advisor to look at the pricing and the best terms to select a hedge provider from the approved list of banks that meet HDC's credit criteria. The hedge providers include Wells Fargo, PNC Bank, U.S. Bank, Barclays, RBC, Citi Bank among others.

Mr. Moerdler then asked if the entities that hold the collateral are as reputable as Citi Bank or any of the others.

Ms. Duffy stated that they all meet HDC's credit criteria that can be found in the agreements. If a bank is downgraded, they would have to put up a certain amount of collateral.

The Chairperson asked if there were any other questions from the Members of the Board before calling for a motion to approve.

Upon a motion duly made by Mr. Gould, and seconded by Mr. Jiha, the Members of the Finance Committee unanimously:

RESOLVED, (A) to approve an authorizing resolution that provides for (i) the adoption of Supplemental Resolutions to the Open Resolution providing for the issuance of the Bonds, (ii) the distribution of preliminary and final Official Statement(s) for the Bonds, (iii) the execution of bond purchase agreement(s) with the Underwriter(s) of the Bonds or a direct purchaser of any or all of the Bonds, (iv) the use of the Corporation's unrestricted reserves to fund costs of issuance for the Bonds and to fund all or a portion of the debt service reserve account requirement in connection with any or all of the series of Bonds, as may be required, (v) the execution by the President or any authorized officer of the Corporation of any and all documents necessary to issue the Bonds and to make the mortgage loans relating to the Bonds, (vi) the pledge to the Open Resolution of any mortgage loans of the Corporation and (vii) the terms of any liquidity facility or facilities and related documents; (B) to approve (i) the making of subordinate loans for the new construction of six (6) ELLA developments and two (2) Mix and Match developments from proceeds of the 2021 Series F Bonds and/or the Corporation's unrestricted reserves in an amount not expected to exceed \$115,465,000, (ii) the use of such amount of the Corporation's unrestricted reserves to fund all or a portion of the short-term portion of the senior loans for the new construction of seven (7) ELLA developments, and two (2) Mix and Match developments, and (iii) the execution by an Authorized Officer of the Corporation of mortgage-related documents and any other documents necessary to accomplish the senior and subordinate financing; (C) to approve (i) the making of certain loans for three (3) Preservation developments, four (4) Mitchell-Lama Restructuring developments and five (5) LAMP developments, in an amount not to exceed \$246,215,000, from proceeds of the 2021 Series I Bonds, 2021 Series J Bonds and/or available funds of the Open Resolution or its unrestricted reserves, and the (ii) execution by an Authorized Officer of the Corporation of mortgage-related documents and any other documents necessary to accomplish the financing; (D) to approve (i) the programmatic authority to authorize the Corporation to sell a participation interest in an amount not to exceed the mandatory prepayment due under any existing construction loan to the construction letter of credit provider, and (ii) a participation agreement with the financing institution acquiring a participation interest in the loan; and (E) to approve the execution of one or more interest rate hedging instruments in a combined notional amount not expected to exceed \$100,000,000 and the execution by the President or any Authorized Officer of the Corporation of any and all documents necessary to enter into said hedging instruments.

The Chairperson stated that the next item of business would be the approval of the New York City Acquisition Fund LLC (NYCAF) Senior Term Loan Extension and called upon Mr. Leroi Jiles to advise the Members regarding this item.

Mr. Jiles referred the Members to the memorandum before them entitled “New York City Acquisition Fund LLC (NYCAF) Senior Term Loan Extension” dated May 26, 2021 (the “NYCAF Memorandum”) which is appended to these minutes and made a part hereof.

He said that he was pleased to present, for the Member’s approval, the extension of the Corporation’s Senior Term Loan to the New York City Acquisition Fund. He said that the extension will amend the current maturity date of the Senior Term Loan from August 31, 2024 until on or about December 31, 2026.

Mr. Jiles stated that in 2018, the members approved the use of the corporation’s unrestricted reserves to make an interest only loan to the Acquisition Fund in an amount not to exceed \$15m to facilitate an increase in volume of loans generated by the acquisition fund.

Mr. Jiles stated that since inception, and as of December 31st, 2020 the Acquisition Fund’s lending volume has exceeded \$530m, generating over 14,000 newly constructed or affordable homes across 87 projects. He said that the fund’s total current lending capacity consists of \$148.5M in Revolving Credit Lender Commitments, \$37M in Senior Term Loans, and \$24.1M of Risk Capital including Mezzanine Debt, Subordinate Debt and Fund Equity. Based on conservative payoff projections in 2021, the Fund will be positioned to lend approximately \$40M.

Mr. Jiles stated that early indications from originating lenders signal demand from prospective borrowers may far outpace current lending capacity. He said that to help mitigate this potential shortfall, the fund proposes to extend the current maturity date of the HDC term loan providing additional lending capacity to keep pace with anticipated loan volume.

He said that as of December 31, 2020, the fund has remained in compliance with all financial covenants and has no delinquent loans.

Mr. Jiles stated that the Members are being asked to authorize (i) the extension of the maturity date of the Corporation’s Senior Term Loan until on or about December 31, 2026, (ii) the delegation to the Corporation’s Credit Committee to approve one or more extensions of the maturity date of the Corporation’s Senior Term Loan for a combined duration not to exceed five years, and (iii) the execution by an Authorized Officer of the Corporation of loan documents and any other documents necessary to accomplish the extensions described herein.

Mr. Jiles stated that the loan structure and risks are described in greater detail in the NYCAF Memorandum. He asked if there are there any questions.

Ms. Scott stated she would recuse herself because LISC is a member of the acquisition fund and is an originator.

The Chairperson thanked Ms. Scott for LISC’s work and for her recusal. The Chairperson asked for confirmation that she has a quorum to hold the vote with Ms. Scott’s recusal. Ms. Lipsyte confirmed she did.

The Chairperson asked if there was a motion to approve.

Upon a motion duly made by Mr. Gould, and seconded by Mr. Kimball, the Members of the Finance Committee:

RESOLVED, to approve (i) the extension of the maturity date of the Corporation's Senior Term Loan until on or about December 31, 2026, (ii) the delegation to the Corporation's Credit Committee to approve one or more extensions of the maturity date of the Corporation's Senior Term Loan for a combined duration not to exceed five years, and (iii) the execution by an Authorized Officer of the Corporation of loan documents and any other documents necessary to accomplish the extensions described herein.

The Chairperson stated that the next item of business would be the approval of the Declaration of Intent Resolutions for Coney Island Phase 2, at 1607 Surf Avenue in Brooklyn, New York and called upon Ms. Moreira to advise the Members regarding this item.

Ms. Moreira stated that the Declaration of Intent Resolutions were solely for tax code purposes, allowing any expenditures incurred by a project's developer within 60 days prior to the date the Resolution is passed to be eligible for tax exempt bond financing. She noted that before HDC were to actually finance a project, the specifics of the transaction would be presented to the Members for review and approval.

Ms. Moreira asked the Members to please refer to the memorandum before them entitled Resolution of Declaration of Intent Coney Island Phase 2, at 1607 Surf Avenue Brooklyn, New York.

She said that the proposed development will consist of the new construction of one building containing a total of 376 residential low-income rental units to be located in Coney Island in Brooklyn using approximately \$146,965,000 in tax exempt bonds. The project is to be developed by a single purpose entity to be formed and controlled by BFC Partners.

The members are asked to approve the resolution at this time.

The Chairperson asked if there were any questions.

The Chairperson then asked for a motion to approve.

Upon a motion duly made by Mr. Moerdler, and seconded by Ms. Scott, the Members of the Finance Committee unanimously:

RESOLVED, to approve the Declaration of Intent Resolutions for Coney Island Phase 2, at 1607 Surf Avenue.

The Chairperson stated that at this time, she would like to close the meeting of the Finance Committee and call for a motion of the HDC Board to ratify those items just approved by the Finance Committee.

Upon a motion duly made by Mr. Jiha, and seconded by Mr. Gould, the Members unanimously:

RESOLVED, to ratify and adopt each of the preceding approvals of the Finance Committee.

The Chairperson asked if there was any other business that Members were like to discuss.

At 11:25 a.m., there being no further business, upon a motion duly made by Mr. Gould, and seconded by Ms. Scott, the meeting was adjourned.

Respectfully submitted,

Moira Skeados

Moira Skeados
Assistant Secretary

**MINUTES
OF THE MEETING OF THE
NEW YORK CITY HOUSING DEVELOPMENT CORPORATION**

June 2, 2021

ATTENDANCE LIST

Kevin Murphy	Hawkins Delafield & Wood LLP
R. Gregory Henniger	Hawkins Delafield & Wood LLP
Eric Enderlin	New York City Housing Development Corporation
Richard Froehlich	“ ”
Susannah Lipsyte	“ ”
Ellen Duffy	“ ”
Cathleen Baumann	“ ”
Terry Gigliello	“ ”
Ruth Moreira	“ ”
Mary Hom	“ ”
Hannah Blitzer	“ ”
Elizabeth Strojan	“ ”
Moira Skeados	“ ”
Madhavi Kulkarni	“ ”
Leroi Jiles	“ ”
Katherine Smith	“ ”
Yaffa Oldak	“ ”
Farhana Choudhury	“ ”
Molly Anderson	“ ”
Michael Rose	“ ”
Laurel Kean	“ ”
Horace Greene	“ ”
Tinru Lin	“ ”
Melissa Barkan	“ ”
Chanin French	“ ”
Joseph Macaluso	“ ”
Jessica Facciponti	“ ”
Cheuk Yu	“ ”
Marion Amore	“ ”
Merin Urban	“ ”
Mary Bruch	“ ”
Alex Medina	“ ”
Mary John	“ ”
Lana Wong	“ ”
Violine Roberty	“ ”
Patrick Ogoke	“ ”
Carol Micalizzi	“ ”

James Tafuro	“	”
Lisa Geary	“	”
Adam Pollack	“	”
Terren Wing	“	”
Norman Garcia	“	”
Mary Bruch	“	”
Tinru Lin	“	”
Ana Meza	“	”
Gene Yee	“	”
Daniel Connelly	“	”
Laurel Kean	“	”
Alex Merchant	“	”
Sean Capperis	“	”
Nick Draeger	“	”
Christina Clarke	“	”
Jeffrey Stone	“	”
Alex Medina	“	”
Lisa Wertheimer	“	”
Alison Glaser	“	”
Francis Yu	“	”
Brian Wong	“	”
Justin Mathew	“	”
Michael Mckee	“	”
Stephanie Mavronicolas	“	”
Adam King	“	”
Claudine Brown	“	”
Luke Schray	“	”
Anthony Proia	“	”

Amy Boyle City Hall

Eric Johnson New York City Department of Investigation
Eric Tyszka “ ”

Ruth Allanbrook The Mayor’s Office of Management and Budget
Jeremy Welsh-Loveman “ ”

Robin Lee New York City Department of Finance

Helen Pennock Orrick
Jeffrey Philp “ ”

Eileen Heitzler

“ ”

Annie Lee
Peter Weiss

JP Morgan
“ ”

Nick Fluehr

Wells Fargo

Tim Sullivan

UBS

Joseph Monitto

Bank of America

Geoff Proulx
Steve Splawinski

Morgan Stanley
“ ”

Damian Busch

Barclays

Lorraine Palacios

Ramirez

Cathy Bell

Stern Brothers

Sara Ketchum

Academy Securities

Joseph Tait

Raymond James