

MEMORANDUM

TO:

Members of the Audit Committee

FROM:

Richard Froehlich CR For CF

SUBJECT:

Material for Audit Committee Meeting

May 30, 2019 at 10:15 a.m.

DATE:

May 23, 2019

Attached please find the following materials for the Audit Committee meeting:

- Proposed Agenda
- Minutes of March 28, 2019 Meeting
- Second Quarter Financial Report (Unaudited)
- Debt Report
- Investment Report
- Credit Risk Report
- Audit Committee Charter
- Internal Audit Reports
- Purchasing Procedures



MEMORANDUM

TO:

Members of the Audit Committee

FROM:

Richard Froehlich

UB for ME

SUBJECT:

Agenda for Audit Committee Meeting

DATE:

May 23, 2019

For the Audit Committee Meeting, which will take place on Thursday, May 30th, at 10:15 a.m., I propose the following agenda:

- 1. Roll Call
- 2. Approval of Minutes of the Meeting held on March 28, 2019
- 3. Second Quarter Financial Report (Unaudited)
- 4. Debt Report
- 5. Investment Report
- 6. Credit Risk Update
- 7. Approval of Audit Committee Charter
- 8. Internal Audit Reports
- 9. Approval of HDC's Purchasing Guidelines
- 10. Other Business

MINUTES OF THE MEETING OF THE NEW YORK CITY HOUSING DEVELOPMENT CORPORATION AUDIT COMMITTEE

March 28th, 2019

A meeting of the Members of the Audit Committee of the New York City Housing Development Corporation (the "Corporation") was held on Thursday March 28th, 2019 at the offices of the Corporation, 110 William Street, 10th Floor, New York, New York.

The meeting was called to order at 11:00 am by Mr. Harry Gould, Board Member, who noted the presence of a quorum. Mr. Gould called for approval of the minutes from the January 29, 2019 meeting. The minutes were approved.

Mr. Gould turned to Mr. Richard Froehlich, First Executive Vice President and Chief Operating Officer of the Corporation to provide an overview of the agenda.

Mr. Gould then turned to Ms. Mary John, Controller of the Corporation, to report on the Corporation's unaudited financial statements for the first quarter of fiscal year 2019. Ms. John noted that the Corporation had total revenues of \$180 million in the first quarter of the fiscal year, an increase of \$27 million from a year ago. This comprised of \$142.4 million of operating revenues, and \$37.6 million of non-operating income primarily from investment earnings. Total operating expenses were \$107 million up from \$88.8 million a year ago. Bond interest together with bond issuance costs made up 89% of the corporation's total operating expenses. Among the other financial activities of the first quarter was the issuance of seven new bond series for a total of \$483.2 million. HDC also closed two Government debt obligation funding loan agreements for \$198 million, which will be funded on a draw down basis. In the first three months of the fiscal year, HDC closed eleven new senior mortgages with loan commitments of \$433.4 million. Two Mitchell-Lama preservation loans were restructured with total commitments of \$121.9 million. Ms. John further noted that the Corporation also committed \$91.6 million in subsidies from its corporate reserves. At the end of the first quarter, HDC's total assets were at \$19.9 billion, an increase of \$544.3 million or 2.81% from FYE 2018. This increase was mainly due to the \$482.2 million increase in the mortgage loan portfolio, and \$84.3 million increase in cash and investments from FY 2018. Total liabilities were \$17.0 billion, an increase of \$471.5 million or 2.85% from FYE 2018. This increase was mainly due to the Corporation's bond issuance activities. HDC had net income of \$72.9 million for the first quarter of FY2019 up from \$33.2 million a year ago. Net position at the end of the first quarter was \$2.9 billion.

Mr. Gould then turned to Ms. Ellen Duffy, Senior Vice President of Debt Issuance and Finance to present the Corporation's Debt Report as of February 28, 2019. The last debt report presented to the Audit Committee was as of December 31, 2018. During this time, the Corporation issued two series of Open Resolution Bonds totaling \$110 million, remarketed one series of stand-alone bonds in the amount of \$54.6 million, and issued one series of stand-alone bonds in the amount of \$4.4 million.

There were bond redemptions in three series of Open Resolution bonds in the amount of \$121.62 million and two series of stand-alone bonds in the amount of \$54.9 million. Ms. Duffy stated that the Corporation's debt outstanding as of February 28, 2019 is approximately \$11.8 billion. The Corporation's statutory debt capacity stands at \$13.5 billion. Mr. Gould asked whether the \$13.5 billion is the final number for the year and Mr. Froehlich noted that the Corporation is contemplating a request to increase that amount and typically the Corporation would decide after the budget is done and, in all likelihood, that amount would increase. Mr. Kyle Kimball, Board Member asked whether the Corporation had any concerns regarding any change of the outlook from rating agencies. Ms. Duffy noted that the Corporation has a very positive outlook and Mr. Froehlich further noted that it's a very positive outlook and that is not a concern at this time.

Mr. Gould again turned to Ms. Duffy for the investment report. Ms. Duffy noted that the Corporation's Investment Report is as of March 21, 2019. Funds under management totaled approximately \$5.6 billion. This report reflects routine investment activity. Mr. Kimball asked how the Corporation takes advantage of the inverted yield curve. Mr. Froehlich stated that HDC's investments have gone up because the short-term rate has gone up and HDC's investments are relatively short term. Actual muni bonds issued are upward yielded and HDC's investments are performing well, and cost of capital have gone down. HDC is in a good place, investment income has gone up and the City lends through the Corporation and that allows HDC to revolve that money better because it stays in and then puts it back out. Ms. Duffy noted that as rates increase, there are more GIC providers which offers more options. Mr. Froehlich noted that the average rate of investment return on the open resolution is 2.7% and long-term debt is at 3.7% which reduce the negative arbitrage and it's been very positive. Mr. Froehlich noted that the Corporation's investment committee meets bi-weekly to review the investments. Mr. Gould then asked whether the Corporation uses outside advisors, Mr. Froelich answered that the Corporation works with brokers but don't have specific financial advisors. HDC engages with the market and has brokers come in but mostly the Capital Markets team at HDC does a great job and have a proven track record.

Mr. Gould then recognized Ms. Mary Hom, Chief Risk Officer, for the counterparty credit risk exposure report. Ms. Hom reported that the report is dated February 28, 2019, and the last report to the Audit Committee was dated December 31, 2018. There were no new additions to the approved list of counterparties, but there were two credit rating agency actions of note. In February, Moody's upgraded Citibank to Aa3 from A1 due to the Bank's successful execution of its multiyear strategy to simplify operations, reduce its global consumer footprint, and pursue sustainable growth. In March, subsequent to the date of the report before the Audit Committee, Moody's upgraded Bank of America to Aa2 from Aa3 due to the Bank's strengthened profitability and enhanced earnings diversification. Ms. Hom continued by noting that the Corporation's counterparty exposure remains pretty well-diversified with the largest counterparty exposures being with Fannie Mae and Freddie Mac. Investments rated double-A or higher were 50% of total investments versus 52% at the last report, and the weighted average maturity was 1.8 years versus 1.7 years at the last report. Ms. Hom concluded by reporting that exposure to liquidity providers was approximately \$159 million. Ms. Denise Scott, Board Member asked whether the Corporation has any concerns regarding investments

with Deutsche Bank and Ms. Duffy responded that HDC previously had a GIC with Deutsche that matured but there is currently one stand alone deal and nothing else. Mr. Kimball asked how the government ending conservatorship of Fannie Mae would affect the Corporation since they are HDC's largest exposure. Mr. Froehlich responded that the debt that has been issued has the support of the federal government and if that were to change it would be disruptive to capital markets, it needs to be done in a way that is not disruptive to capital markets. As far as credit enhancer, all agreements would be secured in one way or another depending on how they move forward. In some cases, they can be replaced but the conduit deals are another concern and the Corporation would deal with it as the problem arises. Mr. Froehlich noted that the question has been out since 2009 and it's very important to the single-family mortgage market as well as the multi family market so it needs to be done right.

Mr. Gould then called on Ms. Hom to present the proposed changes to the Internal Audit Ms. Hom reported that the last time the Audit Committee reviewed and approved revisions to the Internal Audit Charter was on December 2, 2015. The current proposed revisions address recommendations from the Quality Assessment Review (QAR) presented to the Audit Committee on January 26, 2018. The four recommendations from the QAR were as follows: (1) Update the Charter language to incorporate revised standards as outlined in The Institute of Internal Auditors (IIA) International Professional Practices Framework; this recommendation was accepted and incorporated under the section titled "Professional Standards" on page 2 of the Charter; (2) Define the term "consulting services;" this recommendation was accepted and incorporated under the section titled "Responsibility" on page 1 of the Charter; (3) Add language outlining when the Charter will be reviewed and approved; this recommendation was accepted and incorporated on the bottom of page 2 of the Charter: review and approval will occur on a periodic basis (once every five years) or as needed upon change in the Audit Committee Chair, change in Internal Audit department reporting, or change in IIA Standards; and (4) Consider adding appropriate signatures to document agreement; this recommendation was declined as agreement is documented in the Audit Committee minutes whenever the Charter is presented to and approved by the Audit Committee. Ms. Hom requested approval of the revisions to the Internal Audit Charter, and the Members approved the revisions.

Mr. Gould then called on Ms. Hom to present the Internal Audit reports. Ms. Hom reported that there were three reports completed under the direction of Ms. Shirley Jarvis, the previous Vice President, Internal Audit. Ms. Hom then provided a summary of each of these audits noting that the complete audit reports are attached to the Members' package of Audit Committee memos. First, Ms. Hom reported on the 2018 Developer Disclosure Review. The objective of this review was to determine whether the disclosure review process was performed for new projects. Internal Audit noted no matters involving internal controls that were considered weaknesses. Disclosure was performed for the required individuals and entities for the new construction projects which closed during the audit scope period. The second report was the 2018 Investment Audit. The objective was to determine the effectiveness of internal controls over investment activity to provide reasonable assurance that (1) investment transactions were in accordance with HDC investment guidelines, policies, procedures, and laws and regulations; (2) investment transactions were properly and accurately executed by the Cash Management

staff and authorized by Cash Management supervisors; and (3) investments were reconciled to the General Ledger cash accounts by the Accounting division. The results of this audit noted no matters involving internal control and its operation that were considered material weaknesses. Investment transactions were in accordance with HDC investment guidelines, policies, procedures, and laws and regulations. The audit sample showed that investment transactions were properly and accurately executed by Cash Management staff and authorized by appropriate Cash Management supervisors. Moreover, it was determined that investments were reviewed and reconciled to the General Ledger cash accounts by the Accounting division. The final audit report was for the 2018 IT Third Party Vendor Management Audit. The objective of this audit was to determine if the IT department is effectively managing vendor contracts related to security, statement of work, and service level agreements. Ms. Hom noted that there were no matters involving internal controls that were considered material weaknesses. IT contracts generally covered data security, statement of work, service level agreements, and data confidentiality of sub-contractors. The Internal Audit department did make one observation and recommendation: HDC does not currently have cyber insurance in place, and the recommendation was for management to consider purchasing a cyber insurance policy to mitigate the risk of data breaches and offset the associated costs. Management response was that although HDC has implemented multiple layers of security, including data protection, intrusion prevention, and network monitoring, management will reinitiate the review of cyber insurance options available and engage with a cybersecurity consulting firm and insurance broker for advice on appropriate coverage and options.

At 11:20am, with no further business, Mr. Gould moved to dismiss and the meeting was adjourned.

Respectfully submitted,

Violine Roberty

MINUTES OF THE MEETING OF THE NEW YORK CITY HOUSING DEVELOPMENT CORPORATION AUDIT COMMITTEE

March 28th, 2019

ATTENDANCE LIST

NAME
Harry Gould
Denise Scott
Kyle Kimball
Vincent Halleran
Richard Froehlich
Jim Quinlivan
Ellen Duffy
Cathy Baumann
Terry Gigliello
Louise Caroll
Mary Hom
Paul Cackler
Mary John
Uyen Luu
Madhavi Kulkarni
Trisha Ostergaard
Patrick Ogoke
Neil Saranga

Violine Roberty

AFFILIATION Audit Committee Member Audit Committee Member Audit Committee Member Ernst & Young NYC Housing Development Corp. NYC Housing Development Corp.



MEMORANDUM

TO:

Members of the Audit Committee

FROM:

Cathleen Baumann

SUBJECT:

Six Month (Unaudited) Financial Information as of April 30, 2019

DATE:

May 23, 2019

Attached for the Members review is the Corporation's second quarter financial statements (unaudited), with a summary memo from Controller Mary John. These financial schedules cover the Corporation's first six months of fiscal year 2019, which is November 1, 2018 through April 30, 2019. The combined Net Position (Balance Sheet) and Revenue and Expense Statements for the Corporation and its subsidiaries are attached. In addition, the individual Net Position (Balance Sheet) and Revenue and Expense Statements have also been included for HDC, HAC, REMIC, the Open Resolution (HRB), the New Issue Bond Program (NIBP), and the Mini Open Resolution.



INTEROFFICE MEMORANDUM

To:

Cathleen Baumann

From:

Mary John-

Subject:

Financial Information as of April 30, 2019

Date:

May 20, 2019

The Accounting Division has prepared financial schedules (unaudited) covering the Corporation's first six months of fiscal year 2019, which is November 1, 2018 through April 30, 2019. The combined Net Position (Balance Sheet) and Revenue and Expense Statements for the Corporation and its subsidiaries are attached. In addition, the individual Net Position (Balance Sheet) and Revenue and Expense Statements have also been included for HDC, HAC, REMIC, Open Resolution (HRB), New Issue Bond Program (NIBP) and the Mini Open Resolution. Preceding the statements are Financial Highlights and an Overview that summarize the major components of the financial statements.

cc: Richard Froehlich

NEW YORK CITY HOUSING DEVELOPMENT CORPORATION Financial Highlights and Overview of the Financial Statements Second Quarter as of 04/30/2019 (unaudited)

Financial Highlights

- HDC's Net Assets increased by \$123.3 million or 4.4% from fiscal year end 2018 ("FYE 2018") to a total of \$2.95 billion. The growth in net assets was driven by the Corporation's normal operating, lending and servicing activities.
- The Corporation had total revenues of \$338.5 million through the end of the second quarter of this fiscal year, an increase of \$97.6 million or 40.5% compared to the same period a year ago. Among the factors that caused the increase in total revenues was a \$55.0 million increase in investment earnings, including the fair value appreciation in this fiscal year of \$15.0 million. This increase was mainly due to a \$606 million increase in funds under management from fiscal year end 2018. From April 30, 2018, funds under management have increased by \$1.3 billion. The increase in earnings is also attribuable to the rise in interest rates during that time.
- Operating revenues for the first six months of this fiscal year were \$268.8 million, an increase of \$42.4 million from a year ago. The increase in operating income was primarily due to a \$25.3 million increase in interest on loans, as the mortgage portfolio saw an increase of \$645.9 million from FYE 2018. Fees and charges increased by \$14.8 million, mainly due to the higher balance on new loans issued this fiscal year. Operating expenses were \$215.2 million, an increase of \$36.8 million. The increase in operating expenses was primarily due to bond interest and debt issuance costs. Bond issuances, so far, this fiscal year, were \$1.06 billion, total issuance in fiscal year 2018 was \$1.66 billion. The Corporation had net operating income of \$53.5 million, an increase of \$5.6 million from a year ago. Operating expenses have increased at a higher rate than operating income. The offset is seen in the investment earnings with approximately \$2.0 billion of invested funds from unadvanced bond proceeds. Investment earnings are recognized as Non-Operating Income.
- In the first six months of fiscal year 2019, HDC closed fifteen new senior mortgages with loan commitments of \$672.4 million including two developments funded via the back-to-back structure, with funding loan agreements with Citibank. In addition, the Corporation committed \$135.3 million of subsidy from corporate reserves. Two Mitchell-Lama preservation mortgages were also made for a total of \$125.0 million. So far this fiscal year, one subsidy loan has been funded from the Stuy-Town loan reimbursements in the amount of \$15.0 million. As of April 30, 2019, a balance of \$30.7 million of the \$143.2 million loan remains to be reimbursed.
- Through the end of the second quarter, HDC had issued 17 new bond series for a total of \$1.06 billion. Two new debt obligation funding loan agreements were closed as well, which will be funded on a drawdown basis. Along with draws on previously issued obligations, total draws this fiscal year amounted to \$23.0 million. Proceeds from the new bond issuances will be used to fund the aforementioned new construction and preservation loans, the securitization of a portfolio of mortgage loans previously funded from Corporate reserves, the refunding of \$252.4 million of 2009 Series bonds, as well as the refunding of three Government Debt Obligations.
- During the second quarter, the Corporation participated in two new initiatives with the City. In February, a \$2.25 million loan was made to the New York City Down Payment Assistance Fund ("DPAF"), to assist non-profit entities in making down payments on purchases of land or vacant buildings for creating new affordable housing. In April, HDC also used its Corporate reserves

- to fund two HPD Cluster Sites Loans, for a total of \$5.5 million, to finance a portion of the acquisition of 17 cluster sites. The HDC loan was used to fund reserves for the two entities that will manage the program.
- Total Assets (including Deferred Outflows) of \$20.6 billion, increased by \$1.3 billion or 6.6% from FYE 2018.
 - Cash and investments totaled \$5.9 billion.
 - o Mortgages, notes, loan participation interest receivable, and purpose investments totaled
 - o Other assets (including \$96.7 million of Accrued Interest Receivable) totaled \$150.7
 - Deferred Outflows on interest rate caps and swaps, loss on early debt retirement, OPEB and pension related liabilities totaled \$20.5 million.
- Total Liabilities (including Deferred Inflows) of \$17.7 billion, increased by \$1.1 billion or 6.9%
 - o Bonds and Debt Obligations Payable (net) totaled \$12.5 billion.
 - o Payable to the City of New York totaled \$3.9 billion, including \$2.1 billion related to the Section 661 HPD Grant Program and \$1.1 billion related to the Mitchell Lama and the City Loan sale Participation program.
 - o Payable to Mortgagors totaled \$852.7 million.
 - Other Liabilities (including \$134.4 million of Accrued Interest Payable) totaled \$346.8
 - o Deferred Inflows of Resources related to pension liability, OPEB and interest rate swaps were \$12.6 million.
- Net income was \$123.3 million for the first six months of FY 2019. This is an increase of \$60.7 million or 97.1% over the same period in FY 2018.

Overview of Assets and Liabilities and Net Position

- The increase in total assets by a net of \$1.3 billion, was a result of the following:
 - o Cash and investments increased by \$615.6 million. The increase was primarily due to new money raised from bond issuances and debt obligation funding loan agreements which totaled \$1.08 billion. After principal and interest payments of \$684.9 million, net cash provided by financing activities was \$400.8 million.
 - Mortgages, notes, loan participation interest receivable, and purpose investments increased by a net of \$646.0 million from FYE 2018 as a result of the Corporation's ongoing financing activities. Mortgage loan activities included advances of \$941.8 million and repayments of \$416.2 million. Mortgage loan assignments via purchase and sales agreements were \$127.7 million. There was a \$7.2 million loan evaporation on the Stuyvesant Town loan.
 - Other assets increased by a net of \$20.8 million from FYE 2018. This included an increase of \$16.2 million of accrued mortgage and loan interest receivable. Other receivables which are mainly comprised of principal and interest billed on loans serviced for other entities, loans financed through HDC's participation in the Community Preservation Corporation ("CPC") special purpose enterprise, servicing fees, and lowincome housing tax credit monitoring fees increased by a net of \$5.2 million. Capital assets and deferred charges decreased by a net of \$0.6 million due to amortization.

- o Interest rate swaps fair value decreased by \$21.5 million.
- O Deferred outflow of resources increased by a net of \$10.3 million. The increase was mainly due to \$12.5 million recorded as deferred outflows related to the decrease in the fair value of interest rate swaps. This was offset by a \$1.8 million in pension expense for a payment made subsequent to the pension liability valuation at FYE 2018, and a decrease of \$0.4 million due to amortization on a loss on early debt retirement due to an in-substance defeasance.
- Total liabilities increased by a net of \$1.1 billion, or 6.9%, primarily due to the following:
 - Bonds and Debt Obligations payable increased by a net of \$574.6 million. The Corporation issued 17 new bond series and closed two new debt obligation funding loan agreements through the end of the second quarter. New money raised, including draws on previously issued funding loan agreements totaled \$1.08 billion for the period of November 1, 2018 to April 30, 2019. During this same period, \$507.7 million of bond principal and debt obligation payments were made which included scheduled principal payments of \$150.9 million and redemptions of \$356.8 million. Additionally, premiums of \$1.9 million were amortized and \$1.4 million of principal payments were made to the Federal Financing Bank.
 - A net increase of \$539.4 million in the Payable to New York City was mainly due to the following:
 - An increase of \$403.1 million related to HPD grant funds received for mortgage loans funded under the Section 661 of the Private Housing Finance Law.
 - An increase of \$136.9 million related to mortgage loan assignments to the Corporation pursuant to Purchase and Sale agreements between HPD and HDC.
 - A net decrease of \$8.3 million in the Housing Assistance Corporation as a result of the evaporation of loan principal for Stuyvesant Town Peter Cooper Village in the amount of \$7.2 million and the Tenant Assistant Contract ("TAC") payment of \$1.3 million for Ruppert Yorkville.
 - A decrease of \$5.8 million in administering the construction and permanent loans on behalf of HPD.
 - A reduction of \$15.0 million in the receivable from the City related to the reimbursement of the Stuyvesant Town Peter Cooper Village mortgage loan funding from the Corporate Services Fund. As of April 30, 2019, the total reimbursement from the City was \$112.6 million, with \$30.7 million still due to HDC.
 - A decrease of \$1.5 million in the Mitchell Lama and the City loan sale participating agreements.
 - O There was a net increase of \$3.4 million in the Payable to Mortgagors as a result of the following:
 - Mortgage escrows, reserve for replacement, and other mortgagors' funds held by the Corporation in its normal loan servicing function increased by a net of \$36.4 million.
 - Prepaid mortgage principal and bond sinking funds held on behalf of mortgagors decreased by a net of \$7.8 million. This included a net decrease of \$7.5 million on principal reserve funds and a decrease of \$0.3 million of debt service funds held on behalf of mortgagors.

- Community Development Block Grant ("CDBG") funds payable decreased by a net of \$24.6 million. This was mainly due to \$25.0 million in funds advanced this period which was offset by \$0.4 million in investment earnings distributed.
- Developer's equity funds decreased by \$0.6 million.
- Other liabilities increased by a net of \$51.9 million mainly due to the following:
 - Accrued Interest Payable increased by \$13.0 million from FYE 2018.
 - Accounts and Other Payables increased \$20.0 million, mainly due to the receipt of \$15.5 million grant funds received on behalf of two developments. Payable to New York State bonds issuance fees and mortgage insurance premiums payable increased by a net of \$4.0 million, collateral funds received related to the Hunter Point mortgage increased by \$0.2 million, and accrued interest on grant loans serviced for other entities increased by \$0.3 million.
 - Deferred Fees increased by a net of \$5.3 million mainly due to the receipt of construction and bond financing fees collected on new construction loans closed in the period.
 - Restricted investment earnings distributed to mortgagors increased by \$1.2 million.
 - An increase of \$12.5 million is attributable to recognition of a decrease in the fair value of interest rate swaps.
- The total net position (net assets) increased by \$123.3 million which is comprised of operating revenues of \$268.8 million and non-operating revenues of \$69.7 million primarily from investment income. This is offset by operating expenses that totaled \$215.2 million, including \$186.7 million of bond and debt obligation interest and amortization.

Overview of Revenues and Expenses - Comparison of first 6-months of FY 2019 & FY 2018

Excess of revenues over expenses was \$123.3 million for the period November 1, 2018 through April 30, 2019 compared to the same period in FY 2018 when it was \$62.5 million. This increase of \$60.7 million was largely due to higher earnings in interest on loans and investment income during this period.

- Total operating revenues were \$268.8 million, an increase of \$42.4 million, or 18.8% from the same period in fiscal year 2018 as a result of the following:
 - o Interest on loans increased from \$192.6 million to \$217.9 million compared to the same period last year. The increase of \$25.3 million or 13.1% was a result of ongoing financing activities, as the mortgage loan portfolio increased by \$1.4 billion from April 2018.
 - Fees and charges were \$47.2 million, up from \$32.4 million a year ago. The increase of \$14.8 million or 45.7%, was mainly due to the higher balances on new construction loans closed in the period. Commitment fees earned this period were \$10.5 million compared to \$3.3 million a year ago. Bond financing fees earned this period were \$11.3 million compared to \$4.8 million, for the same period last year.
 - Other income increased by \$1.4 million, mainly due to increases in mortgage participation fees of \$0.8 million and in credit facility fees earned of \$1.0 million on four bond series, the 2016 Series G-1, G-2, and the 2018 Series L-1, L-2.
- Operating expenses increased by \$36.8 million, compared to the same period in FY 2018 as a result of the following:

- O Bond and debt obligation interest and amortization for the first six months of fiscal year 2019 was \$186.7 million, an increase of \$33.3 million from a year ago. The increase was mainly due to the issuance of \$1.06 billion in new bonds, in addition to higher interest rates on the Variable Rate Demand Obligation bonds ("VRDO").
- O Debt issuance costs through the end of the second quarter were \$7.7 million, an increase of \$2.9 million from the \$4.8 million a year ago.
- o Trustee and mortgage insurance premiums paid through the end of the second quarter were \$4.5 million, a slight decrease from a year ago.
- O Corporate operating expenses were \$3.0 million, an increase of \$0.2 million from the same period in FY 2018.
- O Salaries and related expenses were \$13.3 million, an increase of \$0.6 million compared to the same period last year.
- Total non-operating revenues increased from \$14.6 million to \$69.7 million, from the same period a year ago. This was a result of higher investment earnings on the increase in funds under management, totaling in excess of \$1.3 billion, and from rising interest rates, and by the appreciation in the fair market value.
 - Realized investment earnings were \$54.8 million, an increase of \$29.8 million over the same period last year.
 - O The fair market value change on the investment portfolio was \$15.0 million compared to a negative \$10.2 million for the same period a year ago.

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Program≂Total All (in thousands)

Assets	∢I	April 30, 2019	Oct	October 31, 2018		Change	
Current Assets:							
C4311 Invectmente	69	694	8	519	64	9	
Receivables:		995,789	6	900,062		95.727	
Mortgage loans		:					
Accrued interest		418,197	7	294,485		123,712	
Notes		38,739	6	38,532		207	
Other		37,386	2	37,529		(143)	
Total receivables		17,465	25	13,527		3,938	
Other assets		511,787	7	384,073		127,714	
Total Current Accete				16		(16)	
STACK THAT TO STACK		1,508,270	_	1,284,766		223,504	
Noncurrent Assets:							
Restricted cash		70 30		,			
Restricted investments		408,62	_	16,380		9,484	
Purpose investment		4,828,421		4,318,152		510,269	
Mortgage loans		28,768		29,081		(313)	
Restricted receivables:		224,303		340,502		(116,199)	
Mortgage loans		•					
Mortgage loan participation - Federal Financia Coult		11,969,457		11,336,474		632,983	
Loan participation receivable - The City, conv.		281,011		281,943		(932)	
Accrued interest		1,101,028		1,092,274		8,754	
Notes		58,009		42,056		15,953	
Other		550,563		552,462		(1.899)	
Total rectricted manipulation		22,001		20,713		1.288	
Capital assets		13,982,069		13,325,922		656.147	
Derivative instrument interest and		1,772		2,165		(393)	
Other assets		10,482		32,012		(21,530)	
Total Nonument Accets		2,205		2,370		(165)	
Total A A		19,103,884		18,066,584		1,037,300	
rotal Assets	S	20,612,154	⇔	19,351,350	89	1,260,804	
Deferred outflows of resources							
Interest rate caps		1 000		•			
Deferred loss on early retirement of debt		1,880		1,880		•	
Deferred outflows pension related		5,296		5,660		(364)	
Deferred outflows related to OPEB plan		(233)		1,588		(1,821)	
Deferred outflows interest rate swaps		1,001		1,061		• 6	
Total deferred outflows of resources	64	20.462	6	1 007		12,458	
	9	704,07	A	10,189	649	10.273	

Program=Total All (in thousands)

Liabilities and Net Position Current Liabilities:	<u>April 30, 2019</u>	October 31, 2018	<u>Change</u>
bonds payable (net)	÷		
Debt obligations payable	, 725,946	\$ 627,161 \$	98 785
Loan participation payable to Federal Financing Bank	46	94	3,07
Accrued interest payable	2,364	2.826	(4/2)
Payable to mortgagors	134,382	121.416	(407)
Restricted earnings on investments	205,619	182,299	12,906
Accounts and other payables	21,890	20.70	73,320
Due to the United States Government	45,362	25,728	1,162
Total Current Liabilities			20,014
Noncurrent Lishilist	1,135,660	979,872	155,788
Bonds and delta : 11			
Donds and debt obligations payable: Bonds navable (1004)			
Deht obligations access	11,187 433	70 747 01	
log to the state of the state o	357 564	10,047,/12	539,721
Pavahle to The City of the Pederal Financing Bank	281.011	415,043	(62,479)
Toan nortical of New York:	1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	281,943	(932)
How York	1 101 028		
	2 050 050	1,092,274	8,754
Curcis	26,000,2	1,647,918	403,074
rayable to mortgagors	104,530	636,759	127,577
Net pension liability	647,047	667,012	(19,965)
Post employment benefits payable	9,325	9,325	
Derivative Instrument Interest Rate Swap	13,822	13,822	•
Unearned revenues and other liabilities	12,458	•	12.458
Due to the United States Government	109,595	104,250	5.345
Total Noncurrent Liabilities	•	8	(<u>8</u>)
Total Liabilities	16,529,611	15,516,066	1,013,545
	17,665,271	16,495,938	1.169 333
Deferred inflows from pension			COOK COOK
Deferred inflows from OPEB	1,356	1,356	
Interest rate swap fair value	765	765	• •
Total Deferred Inflows of Resources	10,483	32,012	(21.529)
OAA	12,604	34,133	(21 529)
Net Position:			(1761)
Destricted for the Colligations	2 136 750		
Theory of insurance requirement and others	2,130,130	1,904,075	232,675
Danagarioned	91,700	79,378	2,582
Total Net Position	2 054 741	848,015	(111,984)
Total Liabilities, Deferred Inflows of Resources and Net Pocition		2,831,468	123,273
HOHIO TANK BURGO	\$ 20,632,616 \$	19,361,539 \$	1.271.077

O.C.	and Subsidiation
O Transity Development C	Subs
Billenoi	מט

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and Subsidiaries Statement of Revenue and Expenses Summary Current Period APR-19 Unaudited

Program=Total All (in thousands)

Operating Revenues Interest on loans	Q2 FY 2019 (11/01/18-04/30/19)	Q2 FY 2018 (11/01/17-04/30/18 <u>)</u>	Change
Fees and charges	\$ 217,855	\$ 192 574 \$	•
Income on loan participation interests	47,193		25,281
Other	1,368	468	14,808
Total Operating Revenues	2,375	928	900
	268,791	226,355	47 436
Operating Expenses			14,400
Interest and amortization of bond premium and discussed			
enses	186,702	153.441	Č
Trustees' and other fees	13,298	12,705	33,261
Debt issuance costs	4,521	4 670	593
Corporate operating expenses	7,686	4 800	(108)
Total Operating Expenses	3,037	2,830	2,886
Operating Income (Loss)	215,244	178,405	707
	53,547	47.950	600,00
Non-operating Revenues (Expenses)		00.76	7,597
Unrealized gain (loss) on investment FMV	54,829	25.017	0
Loss on early retirement of debt	14,996	(10.226)	29,812
Other non-operating revenues (expenses), net	3	(129)	27,77
Operating transfers to (HDC) Corporate Services Finnel	(66)	(29)	671
Operating transfers from REMIC Subsidiary	287	275	(37)
Total Non-operating Revenues (Expenses)	(287)	(275)	(12)
Income (Loss) before Special Item	69,726	14,600	55.126
Capital transfers	123,273	62,550	60.773
Loan participation agreement securitization proceeds (2018 Series B-1)	,	,	641600 -
Changasminent of debt	•		•
Total act			
Total net position - beginning of year	123,273	62,550	60,723
Total Net Position - End of Year		2,584,166	247,302
→	2,954,741 \$	2,646,716 \$	308.025

308,025

nт с пousing Development Corporation Net Position Summary Current Period APR-19 Unaudited

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> Program=Total HDC (in thousands)

(143)95,727 3,938 127,713 (313)(116,199)123,712 223,503 (932) (1,899)498,361 640,040 8,754 15,953 (393)(21,530)1,288 (163) (364) (1,821) 663,204 1,032,453 1,255,956 12,458 Change 615 \$ 294,485 900,006 38,532 37,529 13,527 384,073 October 31, 2018 16,380 1,284,766 29,081 4,178,228 340,502 281,943 42,056 11,207,353 552,462 2,165 19,082,325 1,092,274 20,713 32,012 2,370 13,196,801 17,797,559 1,880 5,660 1,588 1,061 10,18969 694 995,789 37,386 418,197 38,738 17,465 511,786 25,863 28,768 224,303 1,508,269 4,676,589 58,009 11,847,393 281,011 1,101,028 550,563 (233) 22,001 1,772 10,482 13,860,005 2,207 20,338,281 1,880 5,296 April 30, 2019 18,830,012 1,061 12,458 20,462 69 S Mortgage Ioan participation - Federal Financing Bank Primary government/component unit receivable (payable) Loan participation receivable - The City of NY Derivative instrument interest rate swaps Deferred loss on early retirement of debt Deferred outflows related to OPEB plan Total deferred outflows of resources Deferred outflows interest rate swaps Deferred outflows pension related Total restricted receivables Unamortized issuance costs Deferred outflows of resources Total Noncurrent Assets Total Current Assets Restricted investments Restricted receivables: Accrued interest Total receivables Purpose investment Mortgage loans Noncurrent Assets: Mortgage loans Accrued interest Mortgage loans Interest rate caps Current Assets: Restricted cash Receivables: Investments Other assets Other assets Notes Other Notes Assets Other Cash Total Assets

10,273

Program≃Total HDC (in thousands)

Liabilities and Net Position	April 30, 2019	October 31, 2018	Change
Bonds payable (net) Debt obligations accorded	\$ 725,946	\$ 627 161 \$	0000
Loan participation payable to Federal Financing Bonk	26	94	98,785
Accrued interest payable	2,364	2,826	(462)
Payable to The City of New York	134,382	121,416	12,966
Payable to mortgagors			•
Restricted earnings on investments	205,619	182,299	23,320
Accounts and other payables	21,890	20,728	1,162
Due to the United States Government	45,362	25,348	20,014
Total Current Liabilities	1 132 200		•
Noncurrent Lia hilting:	1,133,000	979,872	155,788
Bonds and debt obligations payable:			
Bonds payable (net)			
Debt obligations payable	11,187,433	10,647,712	539,721
Loan participation payable to Federal Financing Bont	352,564	415,043	(62,479)
Payable to The City of New York:	281,011	281,943	(932)
Loan participation due to The City of New York			
HPD Grant Fund	1,101,028	1,092,274	8,754
Others	2,050,992	1,647,918	403,074
Payable to mortgagors	631,321	495,444	135,877
Net pension liabilities	647,047	667,012	(19,965)
Post employment benefits payable	9,325	9,325	`,
Derivative Instrument Interest Rate Swap	13,822	13,822	•
Unearned revenues and other liabilities	12,458	•	12,458
Due to the United States Government	109,595	104,250	5,345
Total Noncurrent Liabilities	•	8	(8)
Total Liabilities	16,396,596	15,374,751	1,021,845
	17,532,256	16,354,623	1,177,633
Deferred inflows from pension			
Deferred inflows from OPEB	1,356	1,356	
Interest rate swap fair value	765	765	•
Total Deferred Inflows of Resources	10,483	32,012	(21,529)
	12,604	34,133	(21,529)
Net Position:			
Restricted for bond obligations	7 136 750		
Kestricted for insurance requirement and others	00,,001,5	1,904,075	232,675
סוורפת	677.133	789 683	, ;
Total Net Position	2.813.883	7 703 750	(122,550)
Total Liabilities, Deferred Inflows of Resources and Net Position			110,125
	20,338,/43	19,092,514 \$	1,266,229

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Statement of Revenue and Expenses Summary Current Period APR-19 Unaudited

Program≂Total HDC (in thousands)

Operating Revenues	Q2 FY 2019 (11/01/18-04/30/19)	Q2 FY 2018 (11/01/17-04/30/18)	Change
Interest on loans			
Fees and charges	17,851	\$ 192,574 \$	25,277
Income on loan participation interests	45,263	30,159	15,104
Other	1,368	468	006
Total Operating Revenues	2,375	929	1,446
	266,857	224,130	42,727
Operating Expenses			
Interest and amortization of bond premium and discount			
Salaries and related expenses	186,702	153,441	33.261
Trustees' and other fees	13,298	12,705	503
Debt issuance costs	4,520	4,629	(109)
Corporate operating expenses	2,686	4,801	2,885
Total Operating Expenses	3,038	2,830	208
Operating Income (Lose)	215,244	178,406	36,838
(1003)	51,613	45,724	5.889
Non-operating Revenues (Expenses)			
Earnings on investments			
Unrealized gain (loss) on investment FMV	53,328	23,965	29,363
Loss on early retirement of debt	14,996	(10,226)	25,222
Other non-operating revenues (expenses), net	• ;	(129)	129
Operating transfers to (HDC) Corporate Services Fund	(10,099)	(62)	(10,037)
Operating transfers from REMIC Subsidiary	287	275	12
Total Non-operating Revenues (Expenses)	50 510	•	
Income (Loss)	710,00	13,823	44,689
Capital transfers	110,125	59,547	50,578
Loan participation agreement securitization proceeds (2018 Series p. 1)	•		•
Extinguishment of debt	•	•	,
Change in Net Position	•	,	•
Total net position - beginning of year	110,125	59,547	50,578
Total Net Position - End of Year	2,703,738	2,461,869	241,889
	2,813,883 \$	2,521,416 \$	292.467

Net Position Summary
Current Period APR-19
Unaudited

05/16/19 Page: 1

Program≃Total HRB (in thousands)

48,265 126,543 110 126,723 174,988 (313)7,665 282,172 382,838 8,754 4,740 (13,445)396,332 (3,461)54,171 723,121 898,109 12,458 12,458 Change 437,036 October 31, 2018 277,980 19,147 297,255 734,291 128 2,006,163 10,785 (37,321) 29,081 1,092,274 10,600 6,411,592 19,673 10,282,813 7,514,466 5,675 9,548,522 1,368 1,368 404,523 485,301 19,257 198 423,978 18,450 28,768 909,279 2,288,335 15,340 6,794,430 1,101,028 16,850 6,228 11,180,922 April 30, 2019 7,910,798 2,214 13,826 10,271,643 1,368 12,458 Ø Primary government/component unit receivable (payable) Mortgage loan participation - Federal Financing Bank Loan participation receivable - The City of NY Derivative instrument interest rate swaps Deferred loss on early retirement of debt Deferred outflows related to OPEB plan Total deferred outflows of resources Deferred outflows Interest rate swaps Deferred outflows pension related Total restricted receivables Unamortized issuance costs Deferred outflows of resources Total Noncurrent Assets Total Current Assets Restricted investments Restricted receivables: Total receivables Accrued interest Purpose investment Mortgage loans Noncurrent Assets: Accrued interest Mortgage loans Current Assets: Mortgage loans Restricted cash Receivables: Interest rate cap Investments Other assets Capital assets Other assets Notes Other Assets Notes Cash Other Total Assets

05/16/19 Page: 2

Program=Total HRB (in thousands)

Liabilities and Net Docition	7	April 30, 2019	October 31, 2018	Change
Current Liabilities:				
Bonds payable (net)	69	675 700		,
Learn obligations payable			3/0,133 \$	99,565
A Activity of interest of the Bank			•	1
Description of the state of the		111 502	• • • • • • • • • • • • • • • • • • • •	•
rayable to The City of New York		700,111	98,481	13,021
Payable to mortgagors		1 2	•	•
Restricted earnings on investments		1,345	1,376	(31)
Accounts and other payables		73	75	(2)
Due to the United States Government		248	48	200
Total Current Liabilities		•		1
Noncurrent I in kilking		788,868	676,115	112,753
Dond - 111				
bonds and debt obligations payable:				
Bonds payable (net)		7 440 445	,	
Debt obligations payable		7,440,443	6,871,518	568,927
Loan participation payable to Federal Financing Bank		ı	•	٠
Payable to The City of New York:		•	,	•
Loan participation due to The City of New York				
Others		1,101,028	1,092,274	8 754
Payable to mortgagors		129	129	
Post employment benefits namely		9,766	10.139	(372)
Derivative instrument int		•	,	(616)
Tracemod		12.458		• ;
Onca nea revenues and other liabilities		77.464	' [12,458
Due to the United States Government		to: *	/2,41/	2,047
Total Noncurrent Liabilities		0 (41 000	6	(6)
Total Liabilities		0,041,290	8,049,486	591,804
		9,430,158	8,725,601	704.557
Deferred inflows from pension				
Deferred inflows from OPEB		•	•	,
Interest rate swap fair value		,		
Total Deferred Inflows of Resources		6,228	22,978	(16.750)
l		6,228	22,978	(16 750)
Net Position:				(00,50)
Restricted for bond obligations				
Restricted for insurance requirement and others		1,758,362	1,535,602	222.760
Unrestricted		J	•	
Total Net Position			•	,
Total Liabilities and Net Position		1,758,362	1,535,602	222,760
IIOTICO TANTO	€9	11,194,748 \$	10 284 181 &	1/2 040
		1		910,567

Statement of Revenue and Expenses Summary nousing Kevenue Bond Program Current Period APR-19 Unaudited

05/16/19 Page: 1

> Program=Total HRB (in thousands)

17,278 8,338 1,117 1,789 (217) 28,522 28,881 3,083 31,747 (3,225)(37) (6,636)129 16,453 7,002 16,911 13,686 1,546 15,232 352,638 Change ↔ 109,071 16,584 251 159 126,065 93,602 438 (3,622)(129) 4,101 98,141 (62)(2,833)27,924 15,193 (11/01/17-04/30/18) 8,547 36,471 171,057 207,528 1,182,964 Q2 FY 2018 ↔ S 126,349 1,368 24,922 1,948 154,587 122,483 221 7,184 129,888 24,699 66) (9,469)31,646 3,380 172,603 25,458 50,157 (11/01/18-04/30/19) 222,760 1,535,602 1,758,362 Q2 FY 2019 ↔ 69 Loan participation agreement securitization proceeds (2018 Series B-1) Non-operating Revenues (Expenses) Interest and amortization of bond premium and discount Operating transfers to (HDC) Corporate Services Fund Other non-operating revenues (expenses), net Operating transfers from REMIC Subsidiary Total Non-operating Revenues (Expenses) Unrealized gain (loss) on investment FMV Income on loan participation interests Total net position - beginning of year Operating Revenues Operating Expenses Loss on early retirement of debt Total Net Position - End of Year Salaries and related expenses Corporate operating expenses Total Operating Revenues **Fotal Operating Expenses** Operating Income (Loss) Trustees' and other fees Earnings on investments Change in Net Position Extinguishment of debt Debt issuance costs Fees and charges Interest on loans Capital transfers Income (Loss)

367,870

1,390,492

Program=Total HAC (in thousands)

	Apri	April 30, 2019	October 31, 2018	2018	Change	
Assets						
Current Assets:						
Cash	¥		÷	E		
Investments	÷) ¹	•	·	•	
Receivables:		•				,
Mortgage loans		•				
Accrued interest		· -				
Notes		- I		•		_
Other						
Total receivables		-				, ,
Other assets		. •		1		_
Total Current Assets		1				.1_
Noncurrent Assets:						.]
Restricted cash						
Restricted investments		10.056	•	' '0'		
Purpose investment		006,01	T	2,193	(1,239)	<u> </u>
Mortgage loans		, ,				
Restricted receivables:		•		r		
Mortgage loans		122 063	CT	170 171	000	
Mortgage loan participation - Federal Financing Bank			71	7,141	(7,058)	<u> </u>
Loan participation receivable - The City of NY						
Accrued interest		•		•	•	
Notes				•	•	
Other		•			•	
Total restricted receivables		122.063	12	120 121	030 12)	. 1-
Unamortized issuance costs			3	,121	(000,1)	_
Primary government/component unit receivable (payable)		(5)			, (
Capital assets) '		Ē '	T,	
Other assets		•				
Total Noncurrent Assets		133,014	14]	141,315	(8,301)	1 ~
Total Assets	S	133,015	\$ 141	141,315 \$	(8,300)	1 ~
Deferred outflows of resources						ı
Interest rate cap		•				
Deferred loss on early retirement of debt		•			• '	
Deferred outflows pension related		•		•	• '	
Deferred outflows related to OPEB plan		•			1 1	
Deferred outflows Interest rate swaps		•			•	
Total deferred outflows of resources	S	•	S	5.5 1	1	1
			,	>		

05/16/19 Page: 2

> Program≂Total HAC (in thousands)

ancing Bank w York 133,015 141,315 141,315 133,015 141,315	ancing Bank w York 133,015 141,315 133,015 141,315		April 30, 2019	October 31, 2018	22000
ancing Bank w York 133,015 141,315 133,015 141,315	ancing Bank w York 133,015 141,315 133,015 141,315 133,015 141,315	-iabilities and Net Position			Crange
al Financing Bank ral Financing Bank of New York 133,015 141,315 141,315 183,015 141,315	al Financing Bank ral Financing Bank of New York 133,015 141,315 141,315 133,015 141,315				
al Financing Bank	al Financing Bank ral Financing Bank of New York 133,015 141,315 133,015 141,315 141,315		•		
al Financing Bank ral Financing Bank of New York 133,015 141,315 133,015 141,315 133,015 141,315	al Financing Bank ral Financing Bank of New York 133,015 141,315 133,015 141,315 133,015 141,315		' **	•	· ·
aps	th triancing Bank of New York 133,015 141,315 aps 133,015 141,315 141,315	Federal Financino Rank			
ral Financing Bank of New York 133,015 141,315 141,315 133,015 141,315	ral Financing Bank of New York 133,015 141,315 aps 133,015 141,315 141,315	Wind Comments			
ral Financing Bank of New York 133,015 141,315 133,015 141,315	ral Financing Bank of New York 133,015 141,315 133,015 141,315 133,015 141,315	Payable to The City of New York		•	•
aps ss 133,015 141,315 133,015 141,315 133,015 141,315 133,015 141,315	ral Financing Bank of New York 133,015 141,315 133,015 141,315 141,315			•	•
aps ss 133,015 141,315 141,315 133,015 141,315 133,015 141,315	ral Financing Bank of New York 133,015 141,315 133,015 141,315 133,015 141,315	ents	•	•	
al Financing Bank of New York 133,015 141,315 133,015 141,315 133,015 141,315	aps aps 133,015 141,315 133,015 141,315 133,015 141,315	!	•	•	•
ral Financing Bank of New York 133,015 141,315 133,015 141,315 133,015 141,315	aps aps 133,015 141,315 133,015 141,315 133,015 141,315	ment	,		•
ral Financing Bank of New York 133,015 141,315 133,015 141,315 133,015 141,315	ral Financing Bank of New York 133,015 aps 141,315 133,015 141,315 133,015 141,315				
aps ss 133,015 141,315 141,315 133,015 141,315 133,015 141,315	ral Financing Bank of New York 133,015 141,315 aps 133,015 141,315 133,015 141,315				•
ral Financing Bank of New York aps 133,015 141,315 133,015 133,015 141,315	aps ss 133,015 141,315 141,315 133,015 141,315 133,015 141,315	ble:			
ral Financing Bank of New York aps 133,015 141,315 133,015 133,015 141,315	ral Financing Bank of New York 133,015 141,315 aps 133,015 141,315 133,015 141,315				
of New York 133,015 141,315 aps 133,015 141,315 133,015 133,015 141,315	of New York 133,015 141,315 aps 133,015 141,315 133,015 141,315		•	•	•
of New York 133,015 141,315 aps 133,015 141,315 133,015 141,315	of New York 133,015 141,315 aps 133,015 141,315 133,015 141,315	Gederal Financing Bank	•	•	•
of New York 133,015 141,315 aps ss 133,015 141,315	of New York 133,015 141,315 aps ss 133,015 141,315 133,015 141,315	k:	•		1
aps ss - 133,015 141,315 133,015 133,015 141,315	aps ss - 133,015 141,315 133,015 141,315	City of New York			
aps	aps ss 133,015 141,315 133,015 141,315 133,015 141,315		1 4	•	•
aps	aps		133,015	141,315	(8,300)
aps	aps	Je		•	
133,015 141,315 133,015 141,315	133,015 141,315 133,015 141,315	te swaps	•	,	•
133,015 141,315 133,015 141,315	133,015 141,315 133,015 141,315	bilities	1	•	•
133,015 141,315 133,015 141,315	133,015 141,315 133,015 141,315	ment	•	•	•
133,015 141,315	133,015 141,315		1 170 000	,	•
133,015 141,315	133,015 141,315		133,015	141,315	(8,300)
			133,015	141,315	(8,300)
Irces	Irces -				
urces	urces		•	•	1
urces	urces		•	•	•
		urces			-
		ent and others	•	•	•
and others	ent and others		•	•	•
Restricted for bond obligations Restricted for insurance requirement and others Unrestricted				•	•
					•
			133,015	\$ 141,315 \$	(8,300)

Statement of Revenue and Expenses Summary Current Period APR-19 Unaudited

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Program=Total HAC (in thousands)

Operating Revenues	Q2 FY 2019 (11/01/18-04/30/19)	Q2 FY 2018 (11/01/17-04/30/18 <u>)</u>	Change
Interest on loans Fees and charges Income on loan participation interests Other	& 4 ' '	⇔ , '	4 '
Total Operating Revenues			
Operating Expenses	7	1	4
Interest and amortization of bond premium and discount	,		
Trustees' and other fees	,	1 1	1 1
Debt issuance costs	,		ı
Total Operating Expenses	,		,
Operating Income (Loss)	•	•	
	4	,	4
Non-operating Revenues (Expenses)			
Earnings on investments			
Unrealized gain (loss) on investment FMV Loss on early retirement of data			(1)
Other non-operating revenues (expenses) net	,		i
Operating transfers to (HDC) Corporate Services Fund Operating transfers from HAC Subsidiary	- (4)	. (1)	• (8)
Total Non-operating Revenues (Expenses)	- (
Income (Loss)	(4)	,	(4)
Capital transfers	•	•	•
Loan participation agreement resecuritization proceeds Extinguishment of debt			r
Change in Net Position		,	,
Total net position - beginning of year	ı ı	•	
10tal Net Position - End of Year			-
	9	599 1	•

05/16/19 Page: 1

Program=Total REMIC (in thousands)

Assets	April 30, 2019	2019	October 31, 2018	<u>Change</u>
Current Assets:				
Investments	€9	•	.	€9
Receivables:		•	•	
Mortgage loans				
Accrued interest		•	•	•
Notes		•	•	•
Other			•	
Total receivables		•		
Other assets		•	•	,
Total Current Assets			•	'
Noncurrent Assets:			•	E
Restricted cash				
Restricted investments			•	•
Purpose investment		140,877	127,729	13,148
Mortgage loans		•	ř	•
Restricted receivables:		•	•	•
Mortgage loans				
Mortgage loan participation - Federal Financing Bank				•
Loan participation receivable - The City of NY			•	•
Accrued interest			•	•
Notes		,	•	•
Other		•		1
Total restricted receivables			•	•
Unamortized issuance costs		•	•	F
Primary government/component unit receivable (payable)		. (91)	• 6	•
Capital assets		(27)	(19)	•
Other assets		•	•	•
Total Noncurrent Assets	1	140.858	- 127 710	
Total Assets	\$	140 858 6	121,710	
Deferred outflows of recourses		- 1	17,,10	13,148
Interest rate cap				
Deferred loss on early retirement of debt			•	•
Deferred outflows pension related		•		•
Deferred outflows related to OPEB plan		ı		•
Deferred outflows Interest rate swaps		, ,	•	•
Total deferred outflows of resources	89		. 6	1
	,	•	,	•

Nesideriliar Mortgage Insurance Corporation Net Position Summary Current Period APR-19 Unaudited

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Program=Total REMIC (in thousands)

Liabilities and Net Position	<u>April 30, 2019</u>		October 31, 2018	Change
Current Liabilities: Bonds payable (net) Debt obligations payable Loan participation payable to Federal Financing Bank	₩.	60 ;	٠	
Accrued interest payable Payable to The City of New York Payable to mortgagors Restricted earnings on investments Accounts and other payables Due to the United States Government				
Total Current Liabilities		. .		
Noncurrent Liabilities: Bonds and debt obligations payable: Bonds payable (net) Debt obligations payable				
Loan participation payable to Federal Financing Bank Payable to The City of New York: Loan participation due to The City of New York Others				
Payable to mortgagors Post employment benefits payable Derivative instrument interest rate swaps Uncarned revenues and other liabilities Due to the United States Government				
Total Noncurrent Liabilities Total Liabilities		, , , ,		
Deferred inflows from pension Deferred inflows from OPEB Interest rate swap fair value Total Deferred Inflows of Resources				
Net Position: Restricted for bond obligations Restricted for insurance requirement and others Unrestricted Total Net Position	88 8	81,960 58,898	79,378	2,582
Total Liabilities and Net Position	\$ 14	140,858 \$	127,710 \$	13,148

05/16/19 Page: 1

Program=Total REMIC (in thousands)

	Q2 (11/01/	Q2 FY 2019 (11/01/18-04/30/19)	Q2 FY 2018 (11/01/17-04/30/18)	Change	
Operating Revenues					
Interest on loans	∽	1	€	€.	1
Fees and charges		1.930	9666)	- (900)
Income on loan participation interests		1			(067
Other		,			
Total Operating Revenues		1,930	2,226		(296)
Operating Expenses					
Interest and amortization of bond premium and discount		ı	·	•	
Salaries and related expenses		1	•		,
Trustees' and other fees		,	•		ı
Debt issuance costs		ı	'		ı
Corporate operating expenses		1	•		
Total Operating Expenses				1	'
Operating Income (Loss)		1.930	2.226		960
Non-operating Revenues (Expenses)					
Earnings on investments		1.501	1.050		151
Unrealized gain (loss) on investment FMV		•			T 0 T
Loss on early retirement of debt		•	1		
Other non-operating revenues (expenses), net		10,000	•	<u>.</u>	10.000
Operating transfers to (HDC) Corporate Services Fund		1	ŀ		
Operating transfers from REMIC Subsidiary		(283)	(273)		(10)
Total Non-operating Revenues (Expenses)		11,218	777	10	10.441
Income (Loss)		13.148	3,003		10 145
Capital transfers		· '			<u>}</u>
Loan participation agreement resecuritization proceeds		ı		-	
Extinguishment of debt		1	•		ı
Change in Net Position		13 148	3 003		· }
Total net position - beginning of year		127,710	3,003		10,145
Total Net Position - End of Vear	6	ı			<u>+</u>
TOTAL COLUMN - THE OLI CAL	•	140,858 \$	125,299	S	15,559

New Issue bond Program
Net Position Summary
Current Period APR-19
Unaudited

05/16/19 Page: 1

Program=Total NIBP (in thousands)

(in thousands)					
	April 3	April 30, 2019	October 31, 2018	Change	
Assets					
Current Assets:					
Cash	¥		¥		
Investments	÷	9470		•	. (
Receivables:		2,+00	10,182	٥	(16)
Mortgage loans		2.054	2 000		ç
Accrued interest		561	700'7		75
Notes		100	coc		(4)
Other		•	t		
Total receivables		2615	1956		· ş
Other assets		- T	100,4		φ
Total Current Assets		12,081	12,749	9)	. (899)
Noncurrent Assets:					
Restricted cash		213	300		é
Restricted investments		1 607	393		(82)
Purpose investment		10.146	4,080	,	 ;
Mortgage loans		10,140	10,239	[]	(113)
Restricted receivables:		•	•		,
Mortgage loans		264 466	703 370		3
Mortgage loan participation - Federal Financing Bank		001,103	000,002	(1,040)	40)
Loan participation receivable - The City of NY			•		
Accrued interest			•		
Notes		•	•		
Other		J (•		,
Total restricted receivables		264.466	305 596	01)	· {
Unamortized issuance costs		•		(1,040)	<u>^</u>
Primary government/component unit receivable (payable)		•	(1 200)	1 200	، ج
Capital assets		•	(00-11)	2,1	3
Other assets		•	•		
Total Noncurrent Assets		279,612	279,646)	3
Total Assets	S	291,693	\$ 292,395	(7)	(702)
Deferred outflows of resources					1
Interest rate cap		•			
Deferred loss on early retirement of debt			• •		
Deferred outflows pension related		•			. :
Deferred outflows related to OPEB plan		•	•		, ,
Deferred outflows Interest rate swaps		•			
Total deferred outflows of resources	s	5		8],
				,	1

Program=Total NIBP (in thousands)

Liabilities and Net Position	7	April 30, 2019	October 31, 2018	Change
Current Liabilities: Ronde manual of controls				
Debt obligations payable	69	3,460	\$ 3,480	\$ (20)
Loan participation payable to Federal Financing Bank				
Accrued interest payable		•		
Payable to The City of New York		3,698	3,720	(22)
Payable to mortgagors		•	•	
Restricted earnings on investments		•	•	•
Accounts and other payables		1	•	•
Due to the United States Government		•	•	•
Total Current Liabilities		7 158	1 3	,
Noncurrent Lichilities		OCT'	7,200	(42)
Bonds and debt obligations namely.				
Bonds navable (net)				
Debt obligations payable		278,620	280,340	(1,720)
Loan participation payable to Federal Financing Bank		•	•	•
Payable to The City of New York:		1	•	•
Loan participation due to The City of New York		ı	•	
Others		1	•	•
Payable to mortgagors		1	•	•
Post employment benefits payable			•	•
Derivative instrument interest rate swaps		1	•	•
Unearned revenues and other liabilities		•	•	•
Due to the United States Government		•	•	
Total Noncurrent Liabilities		069826	7000	3
Total Liabilities			760,240	(1,720)
		8//,587	287,540	(1,762)
Deferred inflows from pension		•	,	
Total of millows from OPEB		٠	,	1
Interest rate swap fair value		•	. ,	•
Total Defetted Inflows of Resources		•		
Net Position:				
Restricted for bond obligations		5 015		
Total Net Position		5,015	4,855	1,060
Total Liabilities and Net Position	6	- 1		1,060
	9	291,693 \$	292,395 \$	(702)

New Issue Bond Program Statement of Revenue and Expenses Summary Current Period APR-19 Unaudited

05/16/19 Page: 1

Program=Total NIBP (in thousands)

	Q2 (11/01	Q2 FY 2019 (11/01/18-04/30/19)	Q2 FY 2018 (11/01/17-04/30/18)	Ċ	Change
Operating Revenues				δl	D
Interest on loans	6-3	5 746	9013		į
Fees and charges	,	ot . ''	7,789	A	(43)
Income on loan participation interests Other					1 1
Total Operating Revenues		5.746	5 780		
					(42)
Operating Expenses					
Interest and amortization of bond premium and discount		0	i		
Salaries and related expenses		3,098	3,741		(43)
Trustees' and other fees		•	1		r
Debt issuance costs		•	•		i
Corporate operating expenses		•	•		ı
Total Operating Expenses		3 600			ı
Operating Income (Loss)		0,000	3,/41		(43)
(5007) 2000 8		2,048	2,048		1
Non-operating Revenues (Expenses)					
Earnings on investments		107	•		
Unrealized gain (loss) on investment FMV		401	384		17
Loss on early retirement of debt		•	•		1
Other non-operating revenues (expenses), net		ı	•		
Operating transfers to (HDC) Corporate Services Fund		1 1	•		1
Total Non-operating Revenues (Expenses)		401	788		' •
Income (Loss)		2 440	100		1/
Capital transfers		64467	2,432		17
Loan participation agreement resecuritization proceeds		(1,389)	(914)		(475)
Extinguishment of debt		•	1		ı
Change in Net Position		. 000			1
Total net position - beginning of year		1,000	1,518		(458)
Total Net Position - End of Year	9	E 015 0			1,431
	,		4,942	9	973

Net Position Summary Current Period APR-19 Unaudited

Program=Total MINI Open (in thousands)

(in thousands)						
Assets	Apr	April 30, 2019	October 31, 2018	1, 2018	Change	
Current Assets:						
Cash	64		G	€		
Investments)	17 457	5	- 0100	•	, 9
Receivables:		101614		6,719	8,538	×o
Mortgage loans		4.508		1 763	Š	(
Accrued interest		717		4,/03	(255)	(S)
Notes		110		708	(245)	ુ
Other				ı		
Total receivables		\$ 175		. 20, 2		.] :
Other assets		0,143		2,625	(500)	6
Total Current Assets		22,582		14.544	6 030	، ا،
Noncurrent Assets:					COto	اه
Restricted cash						
Restricted investments		1 0		72	(72)	2
Purpose investment		0,000		5,696		,
Mortgage loans		ı				
Restricted receivables:		•		•		
Mortgage loans		151 045		700		
Mortgage loan participation - Federal Financing Bank		171,043		161,084	(10,039)	₹
Loan participation receivable - The City of NY		•				
Accrued interest		- 020		' 0		
Notes		930		958		
Other		1			•	
Total restricted receivables		151 083		- 000 071		. 1:
Unamortized issuance costs		607,101	•	102,022	(10,039)	\sim
Primary government/component unit receivable (payable)		(050)		. 50		
Capital assets		(((2)		(4,037)	3,778	
Other assets				• •	•	
Total Noncurrent Assets		157,420		163.753	, , , , , , , , , , , , , , , , , , , ,	. 1 ~
Total Assets	G.	1	6		CCC(a)	~ i
Deferred outflows of resources	,	i		110,231	1,705	ı
Interest rate cap		613		9		
Deferred loss on early retirement of debt		212		512	•	
Deferred outflows pension related		• 1		1	•	
Deferred outflows related to OPEB plan				1	•	
Deferred outflows Interest rate swaps		•			•	
Total deferred outflows of resources	s	512	9	£10 G		
		- 1			•	

Program=Total MINI Open (in thousands)

	4.1	April 30, 2019	October 31, 2018	2018	Change	
Liabilities and Net Position						
Current Liabilities:						
Bonds payable (net)	64	7 135	6		į	i
Debt obligations payable	9	(6+,1	÷	\$ 500,		(170)
Loan participation payable to Federal Financing Bank						
Accrued interest payable		1 166		1 161		ų
Payable to The City of New York		,		1,101		n
Payable to mortgagors		•				
Restricted earnings on investments						,
Accounts and other payables		• 1		,		
Due to the United States Government		1 1				,
Total Current Liabilities		8,601		8.766	(16	(165)
Noncurrent Liabilities:						1
Bonds and debt obligations navable:						
Bonds payable (net)		117 616	•			
Debt obligations payable		117,013	77	121,280	(3,665)	<u>(</u>
Loan participation payable to Federal Financing Bank		1				,
Payable to The City of New York:				ı		
Loan participation due to The City of New York		•				
Others		•		•		
Payable to mortgagors		•				
Post employment benefits payable		•		•		
Derivative instrument interest rate swaps		•				
Unearned revenues and other liabilities						
Due to the United States Government		•		•		,
Total Noncurrent Liabilities		117.615	121	121 280	0000	. a
Total Liabilities		210,210		0076	(500,6)	ا
		170,71	ISI	130,046	(3,830)	ടി
Deferred inflows from pension		•		,		
Deferred inflows from OPEB		•				,
Interest rate swap fair value		•		,		,
Total Deferred Inflows of Resources		•		,		
Net Position:						ı
Restricted for bond obligations		807 73	7	,	•	
Restricted for insurance requirement and others		047,40	84	48,/03	5,535	· ·
Unrestricted						
Total Net Position		54,298	188	48.763	5,535	.
Total Liabilities, Deferred Inflows of Resources and Net Position	6	100 517		-	20060	, 1
HOMEO TANK THE CO.	9	100,314	178	178,809 \$	1,705	, l

Statement of Revenue Bond Program Statement of Revenue and Expenses Summary Current Period APR-19 Unaudited

Program=Total MINI Open (in thousands)

(8) Change	4,091 \$ (202)	4,091		- 161 (161)	2,431 (83)	1,660	110 106		110 106	0 (13) 2 466	2 453	7	
Q2 FY 2018 (11/01/17-04/30/18)	20	4	2,2		2,4	1,6	1		11	1,770 3,312	5,082	41,577	40,00
Q2 FY 2019 (11/01/18-04/30/19)	3,889	3,889	2,348		2,348	1,341	216		216	1,757 3,778	5,535	48,763 54,298 \$	
	\$ pation interests	ennes	Interest and amortization of bond premium and discount Salaries and related expenses Trustees' and other fees	penses	SS)	Revenues (Expenses)	n investment FMV	Other non-operating revenues (expenses), net Operating transfers to (HDC) Corporate Services Fund Total Non-operating Revenues (Expenses)		Capital transfers Loan participation agreement resecuritization proceeds Extinguishment of debt	ning of year	f Year	
Operating Revenues	Interest on loans Fees and charges Income on loan participation interests Other	10tal Operating Revenues	Operating Expenses Interest and amortization of bond Salaries and related expenses Trustees' and other fees	Debt issuance costs Corporate operating expenses Total Operating Expenses	Operating Income (Loss)	Non-operating Revenues	Earnings on investments Unrealized gain (loss) on investment FMV Loss on early retirement of debt	Other non-operating revenues (expenses), ne Operating transfers to (HDC) Corporate Serv Total Non-operating Revenues (Expenses)	Income (Loss)	Capital transfers Loan participation agreer Extinguishment of debt	Change in Net Position Total net position - beginning of year	Total Net Position - End of Year	



MEMORANDUM

TO:

Members of the Audit Committee

FROM:

Ellen Duffy Ju

SUBJECT:

Debt Report as of April 30, 2019

DATE:

MAY 23, 2019

Attached please find the Corporation's Debt Report as of April 30, 2019.

The last debt report presented to the Audit Committee was as of February 28, 2018. During this time, the Corporation issued eight series of Open Resolution Bonds totaling \$475.8 million.

There were bond redemptions in one series of Open Resolution bonds in the amount of \$15.9 million and two series of stand-alone bonds in the amount of \$29.5 million.

The Corporation's debt outstanding as of April 30, 2019 is approximately \$12.3 billion. The Corporation's statutory debt capacity stands at \$13.5 billion.

שנים יישרטיר כו אףווו סט, בעודש

Total HDC Debt

			Percent 67 86%	3.38%	100.00%	9769	5																	-
		Total HDC Bonds	Amount 8.308.216.770.02	414,150,000,000 1,312,299,629,42	12.242.376.399.44	21.516.829.39 13,500,000,000.00 1,236.106.771.17	Average Areas	Parity Ratio (6)					165.0370%					231.6900%					164.2188%	
	;	cesolution	Percent 100%	%%%	100%		Loan	Spread	(44.840) (5)	(5,986) 394,386	(88,180)	(10,931)	153,205 484,090	10,094	252,949	46,150 687,044	542,797 (25,709)	(211,150)	970,000				115,785	115,785 loating Bonds
	O M	THE CHAPTER OF THE CH	63.005.460		63,005,460		Mortgage	Interest Due	276.916	485.408 625.668	455.465 210.743	199,289	249.105 928,077	393,719	634,074	291,917 1,289,399	1,005,431	520,391						413,377 115,785 Rates of the Index Floating Bonds:
	tesolution	Percent	68% 68%	32% 0%	100%		Avg.	Loan Kate	6.52%	5.02%	1.12%	2.82%	3.36% 1.92%	3.13%	4.40%	3.84%	2.09% 0.00%	0.93%	3.26%	2.29%	1.81%	1.85%	5.49%	Rate
	MF Secured Resolution	Amount	85,225,000	39.825.000	125.050,000		Bond	mercal Due	259,801 591,285	491,394 231,282 543,645	191.188	369,795	443,988	291,555	381,125	602,355	25,709	6,552,809					297,592	
				- 1			Bond	1	2.77%	3.19% 3.19%	3.06%	3.06%	3.23%	3.07%	3.05% 2.98%	3.09%	3.03%		3.26%	200	1.81% 1.81% 1.85%		2.99%	ş
		Percent	0.00%	. [Tax		Taxable Taxable	Taxable Taxable	Taxable Taxable	Taxable	Taxable	Taxable	Taxable	Taxable	Taxable		Tax-Exempt		Tax-Exempt Tax-Exempt Tax-Exempt		Taxable	Open Reso Bonds
	Stand-Alone Bonds	Amount	1,758,601,310 (1)	101,989,629 (3) 2,018,930,000 3,939,520,939			Rate Reset Period/ Index	Quarterly/ 3 M FHLB Rate + 30 hrs	Quarterly/ 3 M FHLB Rate + 30 bps Quarterly/ 3 M FHLB Rate + 30 bps	Quarterly/3 M LIBOR + 61 bps Quarterly/3 M LIBOR + 61 bps	Quarterly 3 M LIBOR + 54 bps	Quarterly/ 3 M LIBOR + 48 bps Quarterly/ 3 M LIBOR + 48 bps	Quarterly/ 3 M LIBOR + 65 bps Quarterly/ 3 M LIBOR + 49 bps	Quarterly/ 3 M LIBOR + 49 bps Quarterly/ 3 M LIBOR + 47 bps	Quarterly/ 3 M LIBOR + 40 bps	Quarterly/ 3 M LIBOR + 51 bps Quarterly/ 3 M LIBOR + 43 bps	Quarterly/ 3 M LIBOR + 45 bps Quarterly/ 3 M LIBOR + 45 bps		Quarterly/3 M LIBOR + 68 bps Quarterly/3 M LIBOR + 68 bps Monttly/LIBOR*70% +54bps		VRDO (Citibank Liquidity) VRDO (Welfs Fargo Liquidity) VRDO (Welfs Fargo Liquidity)		Quarterly/ 3 M LIBOR + 41 bps	Open R
	Program	Percent	5% % % %	100%			Bond Maturity	2034	2037	2043 2043 2039	2040	2040	2033	2044	2044	2021	2046 2046		2052 2052 2021		2020 2057 2057		2041	246.948.812 27.11%
	New Issue Bond Program	Amount	282.080,000	282.080.000			Cash & Inv Balance	276.465	26.080.494 1 708 970	31.878.580	2,503,646 4,871,455	3.297.383	7,004,415	4,409,091	16,172,350 4,063,095	5,295,419	119 500 344	***************************************	88		333		5,018,068 5,018,068	(8) 24
	solution	Percent 79 128/	5.29%	100%		- :	Mortgage Loan Balance	13,195,315	38,665,577	57,106,187	28.275.015 120.143.945	29.684.476	144,484,204	57,632,573	134,322,881	78,981,215	1,374,667,567						30,118,540 30,118,540	
	Open Resolution	6.119.305.000	1.110.485.000	7,832,720,000	llocation			37,530,000 85,415,000	70.985,000	68,190,000 25,000,000	48.355.000	12,540,000	50,000,000 38,000,000	33,000,000	78,000,000	61,500,000 3,395,000	96,605,000		757,500,000 29,500,000 50,000,000 241,000,000		57,830,000 85,950,000 158,780,000	sure	39,825,000 39,825,000	Variable Debt
odi noc Den	Outstanding Principal	Fixed Rate	Var-Tern Var-Index (2) VRDO	Total Draw Down Bond Allocations	Statutory Limit Remaining Capacity	Open Variable Rate Exposure	Series Var-Index	2008 2008 2008	2008 J	2009 I-2 2010 H	2011 F-2	013 D-2	014 D-2	015 B-2	016 G-2	018 B-2 (HDC Portion)	018 B-2 (NYC Portion)	ar-Index 316.1-1	016J-2 017 A-3 otal	OO Pass-Through	17 G-4 17 G-3	ini-Open Variable Rate Exposure	17 A-2 (2a))C Short-Term Assets doe Ratio: Short-Term Assets/Variable Debt

Rates of the Index Floating Bonds:	3 M FHLB Swazo Rate current (165/15/2019) 2-433- 3 M LIBOR current (165/14/2019) 2-525- 1 M LIBOR current (165/14/2019) 2-535 7 D SIFMA current (165/19/2019) 1-500	Debt issuance / Key Events	(2) Debt issuance in Apr: 321,426,677.24 2019 B-1-4 30,000,000,00 2019 B-1-8 17,665,000,00 2019 B-2 34,55,000,00 2019 C 105,000,00 2019 C 7,390,000,00 2019 C 7,390,000,00	Remarketing in Apr: 0.00	Draw Down Advances in Apr: 1,721,677,24 MEC 125th St. 901,017,62 One Plashing #2 820,659,62 Prospect Plaza	Prospect Plaza 200.00 Prospect Plaza 200.00 2018 A-2 15.855.000.00 2018 A-2 15.950.000.00
		■ Fixed Rate ■ Var-Term	■ Var-Index (2)	<u></u>	□ ≥0 <u>0</u>	₩ ₫ ፳

34,230,425

19 Volume Cap S 2018 Carryforward Allocation C Allocation - January

Hottldes Debt Obklation issued pursuant to a Funding Loan Agreement includes Debt Obklation issued pursuant to a Funding Loan Agreement includes 2006 L1 in an amount of \$100,000,000 which has been waited off from the Open Resolution.

The 2018 sends B mortages don behave is a pro-thal balance antiting out the portion attributable to 2018 Series B-1. Asset partir ratio is calcituated using a least bees assets underlying the security.

Asset partir ratio is calcituated using a least balance antiting the series.

The bond is expertured as a passifund deal and the bornover its responsible for the bond interest, which is fully capitalized, includes only those assets for which HDC retains the servines.

(187.060,000)

ed up to 3/31 ance Available 3/31/19

Interest Rate Hedges-- Monthly Report of December 31, 2018

Forward Start Date

Maturity Date

Purpose: Open Resolution (3 -Month LIBO)	R)*
Outstanding Notional Amount With PNC	85,000,000
Swap Rate	2.029%
Forward Start Date	5/1/2018
Maturity Date	11/1/2035
Outstanding Notional Amount With PNC	50,000,000
Swap Rate	1.2028%
Forward Start Date	6/1/2017
Maturity Date	8/1/2020
Outstanding Notional Amount With PNC	100 000 000
Swap Rate	100,000,000
Forward Start Date	3.0949%
Maturity Date	2/1/2019
	5/1/2046
Outstanding Notional Amount With Wells Fargo	75,000,000
Swap Rate	3.022%
Forward Start Date	2/1/2019
Maturity Date	2/1/2036
	Total 310,000,000
Purpose: Open Resolution (SIFMA)*	
Outstanding Notional Amount With Wells Fargo	75,000,000
Swap Rate	2.538%
Forward Start Date	5/1/2019
Maturity Date	11/1/2043
	11/1/2040
Purpose: HPS (77.5%1ML)*	
Outstanding Notional Amount With RBC	184,000,000
Swap Rate	2.538%
Forward Start Date	5/1/2024
Maturity Date	5/1/2050
Purpose: Caton/MEC (77.5%1ML)*	
Outstanding Notional Amount With Citibank	98,895,000
Swap Rate	2.5017%

Outstanding Interest Rate CAPs

S OHI 3	
Purpose: Open Resolution* Outstanding Notional Amount With Goldman Satrike Rate Maturity Date	chs 153,585,000 7.35% 11/1/2032
Outstanding Notional Amount With PNC Strike Rate Maturity Date	50,000,000 4.50%-7.50% 11/1/2033
Outstanding Notional Amount With Barclays Strike Rate Maturity Date	150,000,000 3.50% 11/1/2020
	Total 353,585,000

Purpose: Mini-Open Resolution*

Outstanding Notional Amount With US Bank	39,825,000
Strike Rate	3.25%
Maturity Date	2/1/2023

Purpose: FFB Forward Hedge - 3-Month LIBOR* >>> to hedge interest rate risk during Construction period

Outstanding Notional Amount With Wells Fargo 65,630,000 Swap Rate 2.240% Forward Start Date 8/1/2019 Maturity Date 5/1/2047 Outstanding Notional Amount With Wells Fargo 54,126,321 Swap Rate 2.984% Forward Start Date 2/1/2021 Maturity Date 5/1/2048 Outstanding Notional Amount With Citibank 135,460,000 Swap Rate 2.9563% Forward Start Date 1/1/2021 Maturity Date 11/1/2038

Total 255,216,321

2.5017%

7/1/2022

5/1/2051

Total 357,895,000

^{*}Interest rate hedges are obligations of the Corporation, with payments pledged to the specific Bond Resolution or program. These interest rate hedges are not legally tied to any specific bond series, therefore provides a hedge to the full Open Resolution variable rate portfolio.



MEMORANDUM

TO:

Members of the Audit Committee

FROM:

Ellen Duffy Jul

SUBJECT:

Investment Report as of May 22, 2019

DATE:

MAY 23, 2019

Attached please find HDC's investment report as of May 22, 2019. Funds under management totaled approximately \$5.3 billion. This report reflects routine investment activity.

	Investment Type	*Municipal Bonds Treasuries Repurchase Incommend	Agreements 3%		1%		(Interest Bearing)	Agencies /			Purchase	Agreement (NYCHA Ce	DSR) Deposit	929EI
	10/31/2018 to Now	52,009,089.13	34,433,000	259,693,569	(562, 199, 762)	392 309 426	•	(110 121 000)	(4 030 880)	(357,265)	37 400 000	4 882 000	52 009 089	20,000,00
2019	10/31/2018	5,271,957,875	147,595,000	176,058,986	2,399,025,451	254,642,534	29,824,394	1.630,008,000	83,066,759	28 972 751	185.795.000	336.969.000	5.271.957.875	0.001.001.001
Monday May 20th, 2019	Weekly Change	(634,855,820.06)	(187,511,000)	1,600,175	173,212,565	. •	•	25,000,000	•	(44.509)	· ·	477.000	12.734.230	
	5/7/2019	5,958,822,784	369,539,000	434,152,380	1,663,613,125	646,951,959	29,824,394	1,494,887,000	79,035,879	28,659,996	223,195,000	341,374,000	5,311,232,733	
	% of	Securities Held	3.42%	8.18%	34.50%	12.15%	0.56%	28.55%	1.48%	0.54%	4.19%	6.42%	100.00%	
	5/20/2019	5,323,966,964	182,028,000	435,752,555	1,836,825,690	646,951,959	29,824,394	1,519,887,000.00	79,035,879.49	28,615,486.45	223,195,000.00	341,851,000	5,323,966,964	
		Total investments Investments by Security:	Repurchase Agreements	Guaranteed Investment Contracts	Demand Deposit (Interest Bearing)	Certificate of Deposit	Citibank Forward Purchase Agreement (NYCHA DSR)	Agencies	Freddie Paydowns	Project-Related GNMA	*Municipal Bonds	Treasuries	Total	*VRDB \$52 Million

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Repurchase Agreements:	Amount Outstanding	Avg. Mat.	itstanding Avg. Mat. Weighted Avg.		Marke	Warket Highlights			
Daiwa Securities	41,908,000				Fod Overnight	2 30		икопо магкет value	Į.
Guagenheim Securifies	127 004 000	12 Days	273		infillipacing.	2.39	book value		2,185,889,867
Minip Opening - I an I an I an	000,460,101		7.73		1 yr I reasury	2.361	Market Value		2,180,342,041
MIZUITO SECULIDES OSA, IIIC.					2 yr Treasury	2.227		Shock Analysis	
Total	al 182,028,000				3 yr Treasury	2.168	Market Value Dn 50		2.191.517.719
					5yr Treasury	2.189	Market Value Dn 25		2.185.473.456
Guaranteed Investment Contracts	Amount Outstanding	%	Maturity	Interest Rate	10 vr Treasury	2.393	Market Value 1 lp 25		2 160 470 220
Bayerische Landesbank	8.088,002	1.86%	5/2030-5/2037	*5.47	SIEMA	1 25	Morkey Market		2,103,470,339
Rabobank International	4,688,229	1.08%	11/1/2033	*3.87		3	ivialities value up 50		2,160,426,782
RBC Capital Markets Corporation	72,057,785	16.54%	12/1/2020	3319					
Societe Generale GIC	761.977	0.17%	11/1/2034	3.5					
Toronto-Dominion Bank c/o TD Security-GIC - Var Rate*	09	13.92%	1/31/2021	18.5		Ċ			
Toronto-Dominion Bank c/o TD Security-GIC	72.230.000	16.58%	12/31/2021	3 023		0	bond Proceeds Analysis		
Toronto-Dominion Bank c/o TD Security-GIC	217,251,180	49.86%	1/31/2022	20.0		Investment Type		Agency Breakdown	down
Total	4	100.00%		i	700,000,000.00			in family	
Note: All current agreements are Uncollateralized			"Weighted Avn for Bahohank and Bauerische	nodecho					
*SIFMA Based Variable Rate				2000	600,000,000,00				
					500,000,000,00		330		Á
Certificate of Deposit	Amount Outstanding	%	Maturity	Interest Rate	400 000 000 00			Case and	
Signature - REMIC	120,000,000	18.21%	022	2.85					
NYCB - HPD/Reserve	184.000.000		6/15/2020	172	300,000,000,00			/	
NYCB - Hunters Point	186,902,399		4/1/2024	3.76	200,000,000.00				
NYCB - Corporate/Designated	68,000,000		10/17/2019	2.60	100 000 000		- 0.5		
NYCB - Corporate/Designated	100,000,000	15.18%	12/4/2019	2.60					
Total	al 658,902,399	100.00%					9 4		
					SOUN,	CO COST TUNK VARA	run Vo		
					2			Non Call In Callable	able
			1000		* * * * * * * * * * * * * * * * * * *	***	1000		

Amount Outstanding 18,244,916 364,326,470
48,
117,51
107,54
6.1
137,37
57,40
26,3
558,36
351,06
43,974
1,836,825,

[&]quot;Weighted Avg Rate for NYCB, Customers, and Flushing ICS
"Special Agreement
Nofe: Does not include DDA accounts that reconcile to zero.

1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	mornay may zon	2011, 2013					
	5/20/2019	5/7/2019	Weekly Change	10/34/2018	Change from		
Total Investmente					0102/10/21	11/02/12/01	10/31/2016
	5,323,966,964	5,311,232,733	12,734,230	5,271,957,875	52,009,089	4,209,594,605	3,444,740,628
Investments by Pool:							
Open Resolution Revenue	146 670 705	001					
Project-Related GNMAs	28 615 486	20,093,189	(17,914,464)	370,399,349	(223,720,624)	269,248,862	276,744,431
Open Resolution DSR	163 259 758	163 262 770	(44,509)	28,972,751	(357,265)	29,672,230	30,338,668
Open Resolution Bond Proceeds	1,700,320,673	1 710 803 858	(3,020)	149,360,473	13,899,285	124,554,856	114,471,579
Open Resolution Redemption	27.340	07.540	(10,482,982)	1,432,993,991	267,326,682	1,484,466,277	1,055,951,826
Open Resolution Prepayment	57 579 057	36 808 86	, 020.02	38,710,000	(38,682,690)	38,630,000	112,244,900
Debt Paydown Reserve Fund	100000000000000000000000000000000000000	000,000,00	174,276,02	31,247,645	20,331,412	26,631,775	90,892,478
Non Bonded Proceeds	348 461	278 781	•		•	147,422	15,512,677
Mitchell-Lama Prepayment	677 877	040,401		343,823	4,638	338,374	336,144
NYCHA (Stand Alone, All Funds)	20 670 404	67/0	470,044	4,097,087	(3,618,314)	105,267	1,916,967
HDC Pass Through	30,070,194	38,661,694	8,500	38,147,344	522,850	37,228,914	73,037,609
HPD Participating Loan (Schermerhorn)	2,922,940	3,454,019	(531,080)	3,546,609	(623,670)	2,385,194	1 472 388
HPD Grant Funds (Harp Proceeds)	17,760,013	20,559,999	(2,799,986)	28,733,274	(10,973,261)	13.489.684	203 120
Bond Proceeds, Non-OR	3,759,240	3,749,940	9,300	3,654,001	105,239	3,495,993	3 369 780
Bond Revenue Funds. Non-OR	78,035,759	78,035,759	•	297,154,431	(219,118,672)	39.081 718	57 100 275
Subtotal Bond-Related	133,298,326	134,150,737	(852,411)	201,294,095	(67,995,769)	125,476,547	110 361 288
	2,371,754,714	2,382,922,902	(11,168,188)	2,634,654,874	(262,900,160)	2,194,953,112	1,952,954,130
HPD Funds	100000						
HPD Grant Funds (Section 661)	700'986'897	265,283,488	3,102,519	247,996,899	20,389,108	215.184.390	195,680,920
Escrows (HDC retains earnings)	1,194,939,724	1,205,000,744	(10,061,020)	995,776,780	199,162,944	516,028,252	183 065 341
Reserves for Replacement. Escrows	65,777,77	73,276,581	4,500,958	63,439,793	14,337,746	48,194,848	42.916.288
Subtotal Loan Servicing	384,649,028	381,031,349	3,617,678	350,711,709	33,937,319	322.500.312	241 842 504
	1,925,752,297	1,924,592,163	1,160,134	1,657,925,181	267,827,116	1.101,907.801	663.505.143
Housing Assistance Corp.	1						011,000,000
	10,744,753	10,955,570	(210,817)	12,173,821	(1.429.068)	14.943.835	000 130
Mitchell ama Claim Daymont Eurod	140,938,981	140,876,281	62,700	127,540,110	13.398.872	122 130 173	117 000 041
NYSERDA - HEALISCA I on Eind December	000'6	000'6	•	36,000	(000 22)	131,000	146,020,111
Construction Loan Manager Tourist	12,591,376	12,591,376		4 560	12 586 816	000,151	203,000
Community Development grade Community Community Development grade Community	18,417,458	17,767,732	649,726	15.915.062	2 502,215	4 KGG 40E	. 000
	36,158,781	36,158,781		61.576.464	(25,447,683)	4,000,463	0,927,746
Compared Services - 42 la FullOS	139,582,874	139,515,574	67.300	138,793,781	789,000	127 966 160	1,820,213
Compared Services — Committee of the com	5,622,873	5,632,393	(9.520)	8.123.524	(0.500.651)	10 423 674	107,808,244
Compared Society Committee to HUC Loans	38,925,882	38,921,282	4.600	26.556.074	12.360.031)	10,423,674	
Corporate Services Confirming to HDC Open Res	62,585,077	69,209,866	(6.624,789)	142 150 048	(70 564 074)	407,384,284	112,752,640
Composition Services General Operating	297,547,172	268,817,588	28.729.584	191 395 992	106 151 100	107,329,383	79,906,339
Composed Services Future Mitchell Lama Loan Fund	50,247,672	50,247,872	(000)	45,640,071	4607 604	145,612,849	145,445,795
Corporate Services FICID Multi-ramily Loan Fund	4,438,675	4,433,375	5.300	4.081.130	357 545	45,583,075	45,491,413
CONTROL GENERAL TOTAL TO THE RESERVES HADDARD IN	2,026,800	2,026,800	•	2.001,403	75. 70	4,000,074	4,114,470
Comorate Services ODEB****	12,600				20,01	147,246	067,162,1
Corporate Services - NYCHEC	8,435,000	8,435,000	•	8,435,000	•	8.435.000	8 435 000
Corporate Services Designated and	990,740	990,740	1	988,288	2,452	986,738	1,006,037
Restricted / Kating and Reserves ** Subtotal, HDC Non-Rond Programs	197,184,238	197,128,438	55,800	185,713,256	11.470.981	163 846 618	171 130 130
	1,026,459,952	1,003,717,668	22,729,684	971,124,584	55,335,368	904,533,802	805,273,896
Total, All Pools	5,323,966,964	5,311,232,733	12,721,630	5,263,704.639	60.262.325	4 204 394 745	2 474 722 450
* This amount represents the 2nd months are a second of the second of th							9,421,733,709

^{*} This amount represents the 2nd mortgage payoffs from the Mitchell Lama closing held by HDC prior to transfer to REMIC trustee
** 110,500,000 Rating Agency Reserve
** 4,233,750 2018 B DSR
** 8,273,750 2018 B DSR
** 15,000,000 HDC Risk Sharing Reserves COOP City (139)
** 14,165,566 HDC Financial Guaranty Reserve NYCHA Tax credit (140)
** 2,500,000 PCN Risk Sharing Reserve (139)
** 2,500,000 PCN Risk Sharing Reserve (139)
** 2,500,000 PCN Risk Sharing Reserve (139)
** 23,579,250 Working Capital
** 1,156,3916,32 Green Swap (178)
** 3M Self Insurance Reserve for Errors and Ommissions
** 19M Six Month Operating Reserve
** 1,250,000 Down Payment Asistant Fund (258)
*** 1,250,000 Down Payment Asistant Fund (258)



MEMORANDUM

To:

Members of the Audit Committee

From:

Mary Hom

Chief Risk Officer

Date:

May 30, 2019

Re:

Counterparty Credit Risk Exposure

I have attached an unaudited report detailing the Corporation's counterparty exposure as of April 30, 2019. The previous report to the Audit Committee was dated February 28, 2019.

Please let me know if you have any questions.

NEW YORK CITY HOUSING DEVELOPMENT CORPORATION Counterparty Credit Risk Exposure Report as of April 30, 2019 (UNAUDITED)

							TOTAL	% Total
Counterparty	Moodv's	9.8.8 0.8.0	Construction I OC	Permanent				Counterparty
Bank of America NA	Aa2	A+	\$349,945,000	\$26.455.000	Investment	Liquidity Providers	EXPOSURE	Exposure
Bank of New York Mellon NA	Aal	AA-	\$362,155,000	000,004,004			\$376,400,000	2.63%
Bank OZK	NR	NR.			457 354 004		\$362,155,000	2.53%
Bayerische Landesbank	Aa3	NR			\$10,504,024		\$57,364,024	0.40%
Bridgehampton National Bank	NR	NR			\$17.367.076		\$10,537,739	0.07%
Capital One Bank	A1	BBB+		\$22,700,000			\$22,700,000	0.12%
Citibank NA	Aa3	A+	\$952,530,000	\$204,071,122	\$29,824,394	\$15,000,000	\$1 201 425 516	0.10%
Deing Committee	NR :	NR			\$579,450,002		\$579,450,002	4 04%
Danksche Bank	A3	A			\$1,115,000		\$1,115,000	0.01%
Dormitory Authority of the State of My (DASMY)	Ast	BBB+		\$55,000,000			\$55,000,000	0.38%
Empire National Bank	MD	AAA			\$13,960,000		\$13,960,000	0.10%
Empire State Development Com	NN Ao1	NK			\$48,394,443		\$48,394,443	0.34%
Flushing Bank	NR	NP			\$22,000,000		\$22,000,000	0.15%
Goldman Sachs Bank	A1	Δ+	\$101,000,000		\$117,512,372		\$117,512,372	0.82%
Guggenheim Securities	NR	NR NR	4171,000,000		000		\$191,000,000	1.33%
HDC	Aa2	AA	\$789 264 513		\$190,478,000		\$190,478,000	1.33%
JPMorgan Chase Bank NA	Aal	4V+	\$470,000,000	200 011 00			\$288,264,513	2.01%
Lakeland Bank	NR	al al	3477,820,000	\$9,510,000			\$482,330,000	3.37%
Landesbank Baden-Wijerttembero	Aga	ND			\$6,182,267		\$6,182,267	0.04%
NYCGO	A 3.7	NR		\$70,000,000			\$70,000,000	0.49%
NYC Transitional Finance Authority	Aa1	AAA			\$19,800,000		\$19,800,000	0.14%
NY Community Bank	A2	AAA			\$105,160,000		\$105,160,000	0.73%
NYS HFA		DDD-			\$726,651,351		\$726,651,351	5.07%
Promontory (FDIC-insured)	A33	444			\$62,000,000		\$62,000,000	0.43%
Rabobank	A33	ν. 4+			\$113,920,819		\$113,920,819	0.80%
REMIC	NR	4.4		404 000	\$5,296,934		\$5,296,934	0.04%
Royal Bank of Canada	Aa2	A A -		\$2/5,424,983			\$275,424,983	1.92%
Santander Bank NA	A7	-V-V			\$72,057,785		\$72,057,785	0.50%
Signature Bank	Z Z	NR NR			\$27,467,656		\$27,467,656	0.19%
Societe Generale	A1	A			\$877,593,664		\$877,593,664	6.13%
SONYMA	Ass/As1	N N		0420 000	\$1,386,353		\$1,386,353	0.01%
Sterling National Bank	NR	NR		\$419,030,019	\$275,000		\$479,910,679	3.35%
SunTrust Bank	Al	A-		\$112 500 000	\$384,320,203		\$382,526,265	2.67%
TD Bank NA	Aa2	AA-	\$61.060.000	4114,200,000	£250 015 501		\$112,500,000	0.79%
US Bank	Aal	AA-	200,000,000		\$45 126 035		\$419,875,501	2.93%
US Agency:	Aaa	44+	\$321,655,000	\$3,290,440,502	\$1,627,582,875		\$45,120,933 \$5,320,678,277	0.31%
FFCB					\$81.750.000		\$81.750.000	30.37%
FHA/HUD			\$0	\$356.891.883			4356 901 992	0.57%
FHLB			\$321,655,000		\$739,507,000		\$1.061.169.000	7.49%
FHLMC			08	\$962,944.301	\$630.435.879		61 503 380 180	17 170
FINIA			80	\$1,970,604,318	\$147.230.000		82 117 834 318	11.12%
GNMA					\$28,659,996		\$28 659 996	0.20%
US Treasury	Aaa	AA+			\$341,250,000		\$341,250,000	2 38%
Wells Fargo Bank NA	Aal	A+	\$762,853,007			\$143,780,000	\$906,633,007	6.33%
TOTAL								
*Constant	,		\$3,762,282,520	\$4,545,737,286	\$5,861,096,475	\$158,780,000	\$14,327,896,281	100.00%
Counterparty Exposures Above 10% Are Highlighted	ed							

NEW YORK CITY HOUSING DEVELOPMENT CORPORATION Counterparty Credit Risk Exposure Report as of April 30, 2019 (UNAUDITED)

				_		
Municipal Investments:						
Ssuer		Amount	,,,,,			
Dormitory Authority of the State of NY		\$13.960.000				
Empire State Development Corp		\$22,000,000				
NYC GO		\$19,800,000				
NYC TFA		\$105 160 000				
NYS HFA		\$62,000,000				
SONYMA		902,000,000				
Total Municipal Investments		\$273 195 000				
Exposure to Counterparties Rated A-Minus and Below, or Not-Rated	Below, or Not-Rated:					
			% Total			
Counternarty	Type of		Counterparty			
Bank O7K*	Exposure	Amount	Exposure			
Bridgehamton National Bank*	Money Market	\$57,364,024	0.40%			
Canital One Bank	Money Market	\$17,367,076	0.12%			
Customers Bank*	Fermanent Enhancement	\$22,700,000	0.16%			
Daiwa Securities*	Money Market	\$579,450,002	4.04%			
Dentsche Rank*	Kepo	\$1,115,000	0.01%			
Emnire National Bank*	Kepo/Perm Enhancement	\$55,000,000	0.38%			
Flushing Bank*	Money Market	\$48,394,443	0.34%			
Guggenheim Securities*	Money Market	\$117,512,372	0.82%			
Lakeland Bank*	Money Market	\$190,478,000	1.33%			
NY Community Bank*	Money Market	40,102,207	0.04%			
Santander Bank*	Money Market	477 747 656	5.07%			
Signature Bank*	Money Market	\$577.503	0.1970			
Sterling National Bank*	Money Market	\$382 526 265	0.13%			
SunTrust Bank	Permanent Enhancement	\$112,500,000	7007.0			
TOTAL		\$3,222,302,120	22 49%			
*Fully- or over-collateralized by FHLB LOC and/or US Treasury/Agency	· US Treasury/Agency securities		0/ /			
Country Exposure (Ex-U.S.):						
			% Total			
			Counterparty			
Consider (TD Bendam 1 2 2	Type	SAmount	Exposure			
France (Society Controls)	LOC/Liq	\$491,933,286	3.43%			
ice (Societe Generale)	CIC	\$1,386,353	0.01%			
Tons (Deins)	GIC/LOC	\$135,537,759	0.95%			
in (Daiwa)	RP/LOC	\$1,115,000	0.01%			
Incure lands (Kabobank Nederland)	GIC	\$5,296,934	0.04%			
Spain (Santander)	MM	\$27,467,656	0.19%			
IOIAL		\$662,736,988	4.63%			
			• • • • • • • • • • • • • • • • • • • •	_	_	



NYC PATHDC NEWYORK CITY HOUSING DEPOLOPMENT

NEW YORK CITY HOUSING DEVELOPMENT CORPORATION Credit Enhancement Diversification as of April 30, 2019 (UNAUDITED)

CONSTRUCTION PROJECTS

Number of	Projects	11	6	2	0	· =	1	-		13	16		0		ء د 	7	16	107
	S&P	¥ .	¥-	A +	AA+	AA+	444		+ •	≨.	A+	NR	¥	æ	- ΔΔ-	.	A +	
	S.ADOOM.S	797	Aa1	Aa3	Aaa	Aaa	Aaa	Δ1	رد\ د د \	Aa2	Adi	¥:	A.	Aa1	Aa2	LeV.	א	
	Bank of America				A E													

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	The second secon	-	Expected Per	Expected Permanent Enhangement:	-
				Expected	5
Number of		% of Total		Permanent	% of Tota
Divide		During	Number of	Enhanced or	
riolects	LOC Amount	Construction	Projects	Inclined Amount	1
11	\$349,945,000	9 30%		THOUNG DOING	Permanent
თ	\$362,155,000	70290	> 0	0\$	0.00%
22	¢0E2 E30 000	07.00.0	>	\$0	0.00%
<	000,000,2004	72.32%	7	\$156.240.000	11 0607
> ;	0\$	0.00%	24	#EEE 020 FOO	0.00.11
11	\$321,655,000	8 550%	; <	000/8/8/0004	40.05%
0	C\$	2000	5 (0\$	0.00%
-	4101 000 000	0.00%	m	\$338,685,000	23 97%
٠,	4191,000,000	2.08%	0	C+	
L	\$288,264,513	7 66%		9 -	0.00%
16	\$472,820,000	, , , , , , , , , , , , , , , , , , ,	۰ د	0\$	0.00%
-	000/010/1	17.37%	0	\$	%UU U
1 6	0≉	0.00%	-	₩.	2000
>	\$0	%00 0	G	04	0.00%
0	Ç	2000	3 :	\$186,664,903	13.21%
,	000 000	0.00%	=	\$165,660,000	11 72%
1	\$01,000,000	1.62%	_	Ç	77.77
16	\$762,853,007	70 780%	• •	O :	0.00%
102	\$3.762.282.520	400,000		\$0	0.00%
	076/202/20 1/21	T00.00%	104	\$1,413,229,403	100 000

0.00% 27.46% 72.54% **100.00**%

In Construction:
Rating % of Total

PERMANENT LOANS WITH ENHANCEMENT

	Enhanced Amount	\$26,455,000	\$22,700,000	\$204,071,122	\$55,000,000	\$356,891,883	\$962,944,301	\$1,970,604,318	\$9,510,000	\$70,000,000	\$275,424,983	\$479,635,679	\$112,500,000	\$4,545,737,286
Number of	Projects	2	₩,	8		27	32	20	2		218	74		439
	S&P	+ K	BBB+	¥+ 000	PBB+	+	44+	- A4	÷ 2	¥ S	¥	ž.	Ą.	
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billion
\$1.1
approximately
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In Permanent: Rating 4AA 4A 4A 3BB

 % of Total

 Permanent

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 Amount

 0.58%

 0.58%

 1.21%

 7.85%

 21.18%

 43.35%

 0.21%

 1.54%

 2.47%

 100.00%

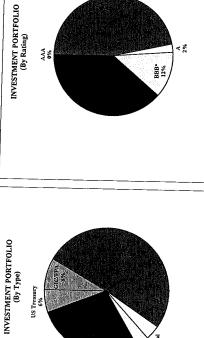
NEW YORK CITY HOUSING DEVELOPMENT CORPORATION Investment Summary as of April 30, 2019 (UNAUDITED)

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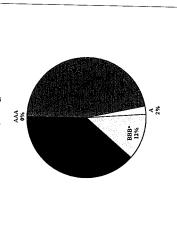
		NR*	\$57,364,024	200 000 013	0/0′/06′/16	\$579,450,002			\$48,394,443	CEC 613 713	275,215,715	000,476,000	\$6,182,267								\$877,593,664			\$382,526,265		
	Š	BBB*													\$726.651.351	100,100,100										
	•	€			\$29,824,394		\$1,115,000									\$62,000,000		\$5,296,934		\$27,467,656	£1 38£ 3£3	61,000,10				
. 2019.	¥¥		\$10,537,759				\$13,960.000		\$22,000,000				\$19,800,000	\$105,160,000			\$113,920,819		\$72,057,785					\$358,815,501	\$45,126,935 \$1,627,582,875	\$341,250,000
NRSRO Rating-April 30, 2019.	AAA																					\$275,000				
		\$57,364,024	\$10,537,759	\$17,367,076	\$579,450,002	\$1,115,000	\$13,960,000	\$48,394,443	\$22,000,000	\$117,512,572	\$6.187.267	40,182,207	000,000,000	\$726.651.351	\$62,000,000	\$113.920.819	85 796 934	\$72,057,785	\$27,467,656	\$877,593,664	\$1,386,353	\$275,000	\$382,526,265	\$558,815,501	\$1,627,582,875	\$341,250,000
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*BBB and NR exposures are fully-collateralized

rears); (rears);	(Years): 1.53	
Investment Portfolio-By Type of Investment:	oe of Investment:	
0.0	% Total	Amount
GIC/FFA	8.15%	\$477,918,726
Money Market	51.18%	\$2,999,556,874
Municipal	3.81%	\$223,195,000
Kepo	3.27%	\$191.593.000
US Agency	27.77%	\$1.627.582.875
US Ireasury	5.82%	\$341,250,000
IEIOT	100.00%	\$5.861.096.475



Repo 3% Municipal 4%



\$2,276,868,113 38.85%

\$127,090,337

\$2,730,211,674 46.58%

\$275,000

\$5,861,096,475 100.00%

% of Total

NEW YORK CITY HOUSING DEVELOPMENT CORPORATION Liquidity Providers as of April 30, 2019 (UNAUDITED)

CITIBANK

Issue 2015 D-3

\$15,000,000

Issue 2017 C-4 2017 G-3

WELLS FARGO BANK

\$57,830,000 \$85,950,000

\$143,780,000

\$15,000,000

9.45% 90.55% **%00.001** % Total Amount \$15,000,000 \$143,780,000 \$158,780,000 **Diversification:** Wells Fargo Bank **TOTAL** Citibank





INTEROFFICE MEMORANDUM

To:

Audit Committee

From:

Mary Hom, Chief Risk Officer

Date:

May 30, 2019

Re:

Audit Committee Charter Revisions

Please find attached proposed revisions to the Audit Committee Charter. The last time the Audit Committee approved revisions to the Audit Committee Charter was June 2, 2011. The proposed revisions are minor and are highlighted in the attached draft.



AUDIT COMMITTEE CHARTER

(Revised and Re-adopted May 30, 2019)

The Audit Committee shall be composed of three (3) of the Corporation's public Members, one (1) of which will be the Corporation's Vice Chairperson and shall be elected at a duly called meeting of the Members of the Corporation. The Corporation's Vice Chairperson shall serve as the Audit Committee's Chairperson. Members of the Audit Committee shall not accept any consulting, advisory, or other compensatory fee from the Corporation, and shall not be an employee of the Corporation. Each Member shall have sufficient financial experience and ability to enable them to discharge their responsibilities as a Member of the Committee, and at least one Member shall be a financial expert.

Purpose

The purpose of the Committee shall be to assist the Board in its oversight of the integrity of the financial statements of the Corporation, of the Corporation's compliance with legal and regulatory requirements, the independence and qualifications of the independent auditor, and the performance of the Corporation's internal controls, internal audit function, and independent auditors.

Authority and Responsibility

In furtherance of this purpose, the Committee shall have the following authority and responsibilities:

- 1. To discuss with management and the independent auditor the annual audited financial statements and quarterly financial statements, including matters required to be reviewed under applicable legal and regulatory requirements.
- 2. To discuss with management and the independent auditor, as appropriate, financial information provided to analysts and to rating agencies.
- 3. To permit the independent auditor to examine the Corporation's accounts, controls, and financial statements. The Committee shall have the sole authority and responsibility to select, evaluate and, if necessary, replace the independent auditor. The Committee shall have the sole authority to approve all audit engagement fees and terms, and the Committee, or a Member of the Committee, must pre-approve any non-audit service provided to the Corporation by the Corporation's independent auditor.
- 4. To discuss with management and the independent auditor, as appropriate, any audit problems or difficulties and management's response, and the Corporation's risk assessment and risk management policies, including the Corporation's major financial risk exposure and steps taken by management to monitor and mitigate such exposure.

- 5. To review and approve the annual audit plan prepared by Internal Audit. To review and approve the Internal Audit staff functions, including: (i) purpose, authority, and organizational reporting lines; (ii) budget and staffing; and (iii) concurrence in the appointment, compensation and rotation of the Corporation's chief audit executive (CAE), currently the Chief Risk Officer.
- 6. To review the Corporation's financial reporting and accounting standards and principles, significant changes in such standards or principles, or in their application, and the key accounting decisions affecting the Corporation's financial statements, including alternatives to, and the rationale for, the decisions made.
- 7. To review with the Corporation's President, Chief Operating Officer (COO) or Executive Vice President (EVP), Treasurer, and the CAE, or such others as the Committee deems appropriate, the Corporation's internal system of audit and financial controls and the results of internal audits.
- 8. To obtain and review at least annually a formal written report from the independent auditor delineating: the auditing firm's internal control procedures; any material issues raised within the preceding five years by the auditing firm's internal quality-control reviews, by peer reviews of the firm, or by any governmental or other inquiry or investigation relating to any audit conducted by the firm. The Committee will also review steps taken by the auditing firm to address any findings in any of the foregoing reviews. Also, in order to assess auditor independence, the Committee will review, at least annually, all relationships between the independent auditor and the Corporation.
- 9. To set policies for the hiring of employees or former employees of the Corporation's independent auditor.
- 10. To review and investigate any matters pertaining to the integrity of management, including conflicts of interest, or adherence to standards of business conduct as required in the policies of the Corporation and state and local law. In connection with these reviews, the Committee will meet, as deemed appropriate, with the General Counsel and other Corporation officers or employees.

The Committee shall meet separately, at least quarterly, with management, with the CAE, and also with the Corporation's independent auditors.

The Committee shall have authority to retain such outside counsel, experts, and other advisors as the Committee may deem appropriate in its sole discretion. The Committee shall have sole authority to approve related fees and retention terms.

The Committee shall report its recommendations to the Board after each Committee meeting. The Committee shall review at least annually the adequacy of this Charter and recommend any proposed changes to the Board for approval.

NYC HDC Audit Committee Charter Page 3 of 5

Key Practices

The Audit Committee has adopted the following key practices to assist it in undertaking the responsibilities set forth in its charter:

1. Meetings

The Committee will meet at least quarterly, generally on the day of the regularly scheduled Board meeting and will allow sufficient time for in-depth discussion of all relevant issues.

2. Review of Financial Statements

The Committee will review the Corporation's quarterly financial statements in detail with the President, the COO or EVP, or the Treasurer at a meeting following the close of each business quarter. The Committee will review the Corporation's financial statements in detail with the President, the COO or EVP, the Treasurer, and the Members at an extended board meeting following the completion of the annual audit. The Corporation's CAE and independent auditor will be present at this meeting.

3. Review of Information Provided to Analysts and Rating Agencies

Prior to the event, the President, the COO or EVP, or the Treasurer shall review with the Committee, or the Members, the substance of any presentations to analysts or rating agencies that constitute a shift in Corporation strategy or outlook. In addition, the President, COO or EVP, or the Treasurer shall review subsequently with the Committee, or the Members, a summary of major presentations that have been given to analysts or rating agencies that do not constitute a shift in strategy or outlook.

4. Oversight of the Internal Audit Function

Prior to the commencement of each calendar year, the Committee shall approve the audit plan and establish an internal audit schedule with the CAE. At each meeting of the Committee, the Members will review progress on the internal audit schedule and will review the internal audit reports completed since the last meeting. The Committee will ensure that management addresses any deviations from the Corporation's policies and procedures that are noted in such internal audit reports promptly.

5. Credit Surveillance and Risk Assessment Policies

At least quarterly, the President, the COO or EVP, the Treasurer, or the Chief Risk Officer will report to the Committee on the Corporation's major risk exposures and the steps that management has taken to monitor and control such exposures.

6. Approval of Audit and Non-Audit Services

In addition to approving the engagement of the independent auditor to audit the Corporation's financial statements, the Committee will approve all use of the Corporation's independent auditor for non-audit services prior to any such engagement, to the extent permissible by law or regulation. The Corporation will obtain such limited non-audit services from the Corporation's auditor only when the services offered by the auditor's firm are more effective

or economical than services available from other providers, and, to the extent possible, only following competitive bidding for such services.

7. Hiring Guidelines for Independent Auditor Employees

The Committee has adopted the following practices regarding the hiring by the Corporation of any partner, director, manager, staff, advising member of the department of professional practice, reviewing actuary, reviewing tax professional and any other persons having responsibility for providing audit assurance to the Corporation's independent auditor on any aspect of their certification of the Corporation's financial statements. "Audit assurance" includes all work that results in the expression of an opinion on financial statements, including audits of statutory accounts.

- a. No member of the audit team that is auditing the Corporation can be hired by the Corporation for a period of one year following association with that audit.
- b. No former employee of the independent auditor may be named an officer of the Corporation for two years following employment by the independent auditor.
- c. The Corporation's COO or EVP, and Treasurer must approve all hires from the independent auditor.
- d. The Corporation's COO or EVP, or Treasurer shall report annually to the Audit Committee the profile of the preceding year's hires from the independent auditor.

8. Process for Handling Complaints about Accounting and Integrity Matters

As part of the Member's procedure for receiving and handling complaints or concerns about the Corporation's conduct, the Committee has established the following procedures for: (i) the receipt, retention, and treatment of complaints received by the Corporation regarding accounting, internal accounting controls, or auditing matters; and (ii) the confidential, anonymous submission by the Corporation's employees of concerns regarding questionable accounting or auditing matters.

- a. The Corporation has established and published on its website a special telephone number for receiving complaints regarding accounting, internal controls, or auditing matters.
- b. All such complaints shall be sent electronically to the CAE upon receipt. The CAE will then report these complaints to each Member of the Committee.
- c. The Corporation's employees have been instructed that they should report any complaints to the New York City Inspector General.
- d. Complaints shall be reported to the New York City Inspector General in accordance with the Corporation's procedures.
- e. All complaints will be handled by the Corporation's internal audit, finance, and legal staffs in the normal manner, and progress with regards to investigating and resolving complaints will be reported regularly to the Committee by the CAE.
- f. The status of such complaints will be reported on a quarterly basis to the Audit Committee and, if they so direct, to the full Board.

g. The Committee chair may request special treatment, including the retention of outside counsel or other advisors, for any complaint.

The Corporation's employment manual prohibits any employee from retaliating or taking any adverse action against anyone for raising or helping to resolve an integrity concern. The Corporation's staff has received training regarding appropriate ethical behavior and each employee's responsibility to report behavior that falls outside of the Rules of the Conflict of Interest Board and Chapter 68 of the City Charter.

9. Code of Ethics and Conflicts of Interest Policy

The Corporation's employee manual includes a description of the Corporation's ethical code of conduct for employees. In addition, every employee has received Chapter 68 of the New York City Charter and the Rules of the Conflicts of Interest Board. These apply to all employees, including the President and the Corporation's financial professionals. Written acknowledgement of receipt of these materials is required upon initial employment with the Corporation. Annually, the Committee shall receive a report from the CAE that each employee has reaffirmed his or her acknowledgement of the Corporation's Code of Ethics and the Conflicts of Interest policy. Generally, each employee, including the President and senior financial officers, is required to resolve ethically any actual or apparent conflicts of interest, and to comply with all generally accepted accounting principles, laws, and regulations designed to produce full, fair, accurate, timely, and understandable disclosure in the Corporation's financial statements.

10. Audit Partner Rotation

The Committee shall ensure that the lead audit partners assigned by the Corporation's independent auditor to the Corporation, as well as the audit partner responsible for reviewing the Corporation's audit, shall be changed at least every five years.



MEMORANDUM

To:

Members of the Audit Committee

From:

Mary Hom

Chief Risk Officer

Date:

May 30, 2019

Re:

Internal Audit Reports

Three internal audits were completed since the last report to the Audit Committee on March 28, 2019. A copy of each report is attached, and a summary of each report follows:

2018 Employee Expenses Audit

Objective:

To evaluate the effectiveness of internal controls over employee expense reimbursements and other related expenses, and to evaluate and test compliance with the Corporation's policies and procedures related to employee and other related expenses.

Audit Results:

We determined that management has effective controls in place to ensure employee reimbursement and vendor payments are properly authorized, appropriate, and accurately recorded. We noted no matters involving internal controls that we considered material weaknesses.

2018 Petty Cash Audit

Objective:

To determine whether adequate internal controls exist to ensure that (i) the cash asset was safeguarded and maintained; (ii) petty cash disbursements were in compliance with the Corporation's policies and procedures; and (iii) the Imprest Fund was properly authorized, processed, and reconciled.

Audit Results:

We found the Corporation's guidelines to be effective and found no matters involving internal controls and its operation that we consider to be material weaknesses. Petty cash disbursements were in compliance with policies and procedures; the petty cash on hand was kept in a secured lockbox and maintained in the proper amount; and all expenditures were properly authorized, processed, and reconciled.

2018 President's Office Expenses Audit

Objective:

To determine accuracy of the President's Office expenses recorded in the financials and ensure they are accurately recorded in the general ledger, and to determine whether the expenses classified under the President's Office adhere to the applicable policies and procedures for employee expense reimbursements.

Audit Results:

We noted no major matters involving internal controls and its operation that we considered material weaknesses. We found that the Corporation's guidelines were effective and that the President's Office expenses were generally processed with supporting documentation and correctly recorded according to the policies in the Employee Handbook and the 2013 MOU between HDC and the City's Department of Investigation (DOI).



To:

Cathleen Baumann, SVP, Treasurer

From:

Mary Hom, Chief Risk Officer

Date:

March 29, 2019

Re:

2018 Employee Expenses Audit

Internal Audit has completed its review of employee expenses for the period covering November 1, 2017 through October 31, 2018.

I. Background

The Corporation's employees may incur expenses related to various policies outlined in the HDC Employee Handbook. The major policy initiatives where employees incur expenses are:

- *Travel* (local or out-of-town transportation, lodging, meals, and other expenses associated with attendance at relevant training, conferences, and seminars)
- Employee Development (continuous learning by encouraging participation in work-related training classes, workshops, seminars, and tuition reimbursement; also includes professional memberships and work-related events)
- Employee Health (providing a 50% allowance toward the cost of health club membership or health-related programs, up to a maximum of \$250 per calendar year, per employee)

All employees are jointly responsible with HDC's Treasury Department for the administration of, and compliance with, the Corporation's policies and procedures. Department and Division Head approvals are required on all forms and vouchers seeking reimbursement and/or payment to vendors to ensure that incurred expenses have been verified, validated, and adhere to established policies and procedures. HDC's Cash Management and Office Services departments collaborate to support the Corporation's policies and procedures through the internal review and verification of the supporting documentation prior to payment processing.

II. Audit Objectives

The objectives of this audit were to:

 Evaluate the effectiveness of internal controls over employee expense reimbursements and other related expenses to ensure they were appropriate, properly authorized, and accurately recorded; and Evaluate and test compliance with the Corporation's policies and procedures relating to employee and other related expenses.

III. Audit Scope and Methodology

The audit scope covered payments made for selected employee expenses during the period November 1, 2017 through October 31, 2018. During this period, payments totaling \$82,376.28 were made to employees, and payments totaling \$256,208.23 were made to vendors, as summarized in the table below.

Employee Expense Categories	Number of Employees	Payments to Employees	Number of Vendors	Payment to Vendors	Total Payments
Training & Conferences	23	\$63,198.35	12	\$21,079.00	\$84,277.35
Local Transportation	9	2,073.92	2	4,000.64	6,074.56
Flowers & Gifts	<u>-</u>	-	3	1,225.00	1,225.00
Office Events	-	-	5	22,600.00	22,600.00
Working Meals	21	9,294.51	5	11,371.09	20,665.60
Employee Development Program	1	40.00	16	72,629.10	72,669.10
Publications & Books	1	296.03	16	37,933.40	38,229.43
Membership Dues	5	1,679.00	19	70,998.00	72,677.00
Miscellaneous	2	512.72	6	14,372.00	14,884.72
Legislative Travel	1	588.75	-	-	588.00
Health Club Reimbursements	25	4,692.99	-	-	4,692.99
GRAND TOTALS		\$82,376.28		\$256,208.23	\$338,584,51

In conducting this audit, we relied on our evaluation of the controls over travel and related expenses, and the analysis of the associated risks performed during the 2016 Employee Expenses audit (since there were no major changes in controls or processes since that audit).

As part of our evaluation, we:

- Reviewed the Corporation's policies and procedures relating to the above-selected employee expense categories from the HDC Employee Handbook, and
- Reviewed the 2003 Memorandum of Understanding between HDC and the NYC Department of Investigation ("MOU") recommendations to establish controls for travel and entertainment

expenses, as well as the purchasing and accounts payable procedures relating to selected employee expense categories.

During testing, we performed the following:

- *Health Club Reimbursements*: Reviewed reimbursements and supporting documentation for a sample selection of 12 employees to ensure compliance with policy regarding eligibility;
- Payments to Employees Over \$1,000: Reviewed and verified payments and supporting documentation for a sample selection of 14 employees and a total of 106 invoices;
- Payments to Vendors Over \$10,000: Reviewed the invoices and supporting documentation for a sample selection of 5 vendors and a total of 28 invoices;
- Training and Conferences: Listed all training and conferences attended by 20 employees.

The audit excluded the adjusting entries to the general ledger, President's Office expenses, and petty cash reimbursements. A detailed review of vouchers for car service providers will be part of the 2019 audit.

IV. Audit Results

We determined that management has effective controls in place to ensure employee reimbursement and vendor payments are properly authorized, appropriate, and accurately recorded. Our review of the selected expenses determined that employees generally complied with the policies and procedures for processing employee reimbursements and vendor payments.

cc: Eric Enderlin, President
Rich Froehlich, First EVP, Chief Operating Officer
Jim Quinlivan, SVP, Administration
Robert Schmidt, VP, Office Services
Lois Bricken-McCloskey, VP, Human Resources



To:

Robert Schmidt, VP, Office Services

From:

Mary Hom, Chief Risk Officer

Date:

April 1, 2019

Re:

2018 Petty Cash Audit

Internal Audit has completed its review of Petty Cash and the Imprest Fund for the period covering December 22, 2017 to March 12, 2019.

I. Background

The Corporation has an in-house petty cash fund with a maximum balance of \$700.00 that is used for reimbursement of minor expenses incurred in daily business operations and is periodically replenished. The Vice President, Office Services is the petty cash custodian. The custodian is responsible for safeguarding, disbursing, and replenishing the petty cash fund. Petty cash procedures developed by Office Services govern the disbursements from the petty cash fund.

The petty cash fund is replenished periodically from the Imprest Fund checking account. Prior to February 2018, the Imprest Fund checking account was held at HSBC Bank. As of February 2018, the Imprest Fund checking account is held at Atlantic Bank. This account was established to cover minor miscellaneous/petty cash expenses (classified under general ledger account 5060622) and to replenish the petty cash fund. Disbursements from this account generally follow Accounts Payable procedures established by the Cash Management division.

II. Audit Objectives

Our primary audit objectives were to determine whether adequate internal controls exist to ensure that:

- The cash asset was safeguarded and maintained in the proper amount;
- Petty cash disbursements were in compliance with the Corporation's policies and procedures; and
- The Imprest Fund was properly authorized, processed, and reconciled.

III. Audit Scope and Methodology

In-house Petty Cash Fund

The audit period covered petty cash disbursements from December 22, 2017 through March 12, 2019. During this period, the petty cash custodian processed 49 petty cash disbursements totaling \$1,159.12.

Imprest Fund

The audit period covered transactions from December 22, 2017 through March 12, 2019. The total amount of four checks issued during this period from the Imprest Fund account was \$2,270.76.

In conducting this audit, we evaluated the adherence to the Corporation's policies and procedures relating to the petty cash reimbursements and the Imprest Fund. We interviewed key personnel, conducted a surprise cash count to ensure that the correct amount was maintained, reviewed the supporting documentation of all 49 petty cash disbursements to determine whether the disbursements were business-related and authorized by management, and reviewed the effectiveness of the Corporation's internal control practices for the Imprest Fund bank account.

IV. Audit Results

We found the Corporation's guidelines to be effective and found no matters involving internal controls and its operation that we consider to be material weaknesses. With respect to the specific audit results, we established that the petty cash disbursements were in compliance with policies and procedures; the petty cash on hand was kept in a secured lockbox and maintained in the proper amount; and all expenditures were properly authorized, processed, and reconciled.

cc: Eric Enderlin, President
Rich Froehlich, First EVP and Chief Operating Officer
Jim Quinlivan, SVP, Administration and Chief of Staff
Cathleen Baumann, SVP, Treasurer
Mary John, VP, Controller



INTEROFFICE MEMORANDUM

To:

Audit Committee

From:

Mary Hom, Chief Risk Officer

Date:

May 30, 2019

Re:

President's Office Expenses Audit 2018

Internal Audit has completed its review of the President's Office expenses for the period covering October 1, 2017 through October 30, 2018.

I. Background

The President's Office expenses are governed by the guidelines outlined in the Corporation's Employee Handbook. With respect to travel expenses, the Corporation's travel expense policy is to provide employees who travel locally or out-of-town to conferences, training, and seminars with adequate transportation, lodging, meals, and other services that are a necessary part of doing business.

In addition, the car services policy states that employees may use corporate car service or "yellow cab" taxis for travel to and from an airport or when working past 7:30 p.m. The President may use the corporate car in performance of his/her official duties and is entitled to the use of a full-time car, including for commuting purposes, in accordance with policies and procedures adopted by the Board as part of the 2003 Memorandum of Understanding between HDC and the New York City Department of Investigation ("MOU").

II. Audit Objectives

The objectives of this audit were to:

- 1. Determine accuracy of the President's Office expenses recorded in the financials and ensure they are accurately recorded in the general ledger.
- 2. Determine whether the expenses classified under the President's Office adhere to the applicable policies and procedures for employee expense reimbursements.

III. Audit Scope and Methodology

The audit scope covered all expenditures classified under the President's Office (general ledger division number "500000") for the period of October 1, 2017 to October 31, 2018 in the following expense categories:

- Publications and Books
- Printing and Photography
- Local Transportation
- Training and Conferences
- Legislative Travel Expenses
- Working Meals
- Messenger Services

During this period, the Corporation made reimbursements to the following employees:

•	President	\$12,661.86
•	SVP-Administration & Chief of Staff	\$2,613.81
•	Executive Director-Financing & Lending Strategies	\$2,283.27
•	VP-Government Affairs	\$19,718.39

During this period, the Corporation made direct payments to twenty-four vendors totaling \$30,054.96.

In conducting this audit, we relied on the evaluation of the controls over travel and related expenses and the analysis of the associated risks performed in the last President's Office expenses audit (October 1, 2016 to September 30, 2017). During the audit, we tested controls of expenses classified under the President's Office and reviewed the supporting documentation to ensure that it was complete and that expenses were reasonable, justified, business-related, authorized, and accurately recorded.

IV. Audit Results:

Upon completion of this audit, we noted no major matters involving internal control and its operation that we consider to be material weaknesses. We found the Corporation's guidelines were effective and that the President's Office expenses were generally processed with supporting documentation and correctly recorded according to the policies in the Employee Handbook and the MOU.

cc: Eric Enderlin, President
Richard Froehlich, COO & First EVP
Jim Quinlivan, SVP, Administration & Chief of Staff
Cathleen Baumann, SVP, Treasurer



MEMORANDUM

TO:

Members of the Audit Committee

FROM:

Richard Froehlich

SUBJECT:

Approval of HDC's Purchasing Guidelines

DATE:

May 23, 2019

Pursuant to Sections 2824 (e) and 2879 of the Public Authorities Law, HDC is required to have its Members annually review and approve the procurement guidelines of the Corporation. After approval, the guidelines are submitted to the Office of the State Comptroller, through its Public Authorities Reporting Information System ("PARIS"). The guidelines are also published on the Corporation's website.

Updates to the attached guidelines are related to changes of two titles within HDC since the guidelines were last approved. One other minor change is related to MIS Purchases over \$7,500. Due to organizational changes made within HDC last year, the IT department now reports to the Chief Operating Officer and no longer reports to the Senior Vice President of Administration. Therefore, the approval of purchases over \$7,500 will now be done by the Senior Vice President of Asset Management instead of the Senior Vice President of Administration.

There are no other changes to the guidelines.

Attached are clean and blacklined versions of HDC's purchasing guidelines.

Recommendation and Action by Members

Staff recommends that the Members approve the attached purchasing guidelines.

NEW YORK CITY HOUSING DEVELOPMENT CORPORATION

PURCHASING PROCEDURES

Updated as of December 7, 2018 (Reaffirmed on May 30, 2019)

I. <u>ORDERING ITEMS</u>

All requests for purchases are to be coordinated through the Department of Office Services. The employee who requests goods to be purchased must contact the Purchasing Specialist by e-mail. All requests for purchases must have a prior approval from the employee's Department or Division Head. The Purchasing Specialist and the IT Systems Administrator are the only employees who have the ability to purchase items. However, the IT Systems Administrator does not have authority to purchase items for any department other than the MIS Department. In the event such individual is unavailable, the Vice President of Office Services is deemed to have authority to purchase items.

No item can be purchased without a valid contract. After a Contract Officer from the Legal Department has determined that a contract is valid and all appropriate approvals have been confirmed, the Legal Department is responsible for entering details of the contract into the Oracle Contract Management Module.

For each contract, the following fields are maintained: Contract Number, Contract Description, Begin Date, Department, Contract Expiration Date, Automatic Renewal and Comments. The Legal Department is responsible for generating a contract number.

A Purchase Order cannot be created until a contract number is generated. A contract number can also be generated for vendors used where a contract is not needed or for an item that cannot be competitively bid (hotel, conferences, meals). In such instances a memo from the department requesting the contract number will provide the Legal Department with a written explanation of the vendor chosen and what kind of goods and/or services are being purchased. The Legal Department will add the vendor to its spreadsheet and assign the vendor a contract number. Where possible, categories of vendors (such as books, publications, training and development) will be maintained under one category by subject. In cases where categorization is not possible such vendor will receive its own number.

If the amount of goods or services exceeds our competitive bid threshold, then proper bidding procedures must be adhered to in order to generate a purchase order.

The Legal Department and the Purchasing Specialist should monitor the expiration date on a contract before a renewal order can be placed. The Purchasing Specialist shall insure that a product received is in accordance with the contract, but if there is a service provided, that service should be monitored by the department or employee that has engaged such service.

Each purchase will go through an electronic email-based hierarchy approval process except for those purchases that are required to flow through a manual signature process through the First Executive Vice President/Chief Operating Officer or a Senior Vice President (such as sign off on time sheets for interns and part-time employees). For purchases that flow through the email-based hierarchy system, the following procedures must be completed before a final payment can be generated:

Procedures for Corporate Related Purchases:

After receiving the e-mail request, the Purchasing Specialist will create a Purchase Order with the specific contract number that was assigned by the Legal Department, which will be forwarded electronically in Oracle to the Vice President of Office Services for final review and approval.

If a Purchase Order has goods and/or services valued over \$1,500, the Purchase Order requires an additional level of review and will be electronically routed to the Senior Vice President of Asset Management for the final review and approval after the Vice President of Office Services has reviewed and approved it. After the final approval, the Purchasing Specialist will be notified electronically and will generate the Purchase Order.

In the event the aforementioned individuals are unavailable for signatures, the following individuals are authorized to review and approve Purchase Orders: First Executive Vice President/Chief Operating Officer or a Senior Vice President. In the event the Purchasing Specialist is unavailable to generate the Purchase Order, the Vice President of Office Services will create a Purchase Order with the specific contract number that was assigned by the Legal Department, which will be forwarded electronically in Oracle to the Senior Vice President of Asset Management for final review and approval.

If a Purchase Order has goods and/or services valued over \$1,000,000 the Purchase Order requires an additional level of review and will be electronically routed to the First Executive Vice President/Chief Operating Officer for the final review and approval after the Senior Vice President of Asset Management has reviewed and approved it.

Procedures for MIS Related Purchases:

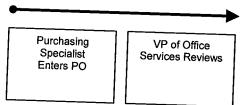
The IT System Administrator or the Purchasing Specialist will create a Purchase Order with a specific contract number which will be input into the Oracle database for the Senior Project Manager, MIS review and approval. The Senior Project Manager, MIS will review and approve the Purchase Order and forward it to the Vice President of Office Services. The Vice President of Office Services will review and approve the Purchase Order and forward it to the Chief Information Officer for final review and approval.

If a Purchase Order has goods and/or services valued over \$7,500, the Purchase Order requires an additional level of review and will be electronically routed to the Senior Vice President of Asset Management for final review and approval after the Chief Information Officer has reviewed and approved it. After the final approval the Purchasing Specialist will be notified electronically and will then generate the Purchase Order.

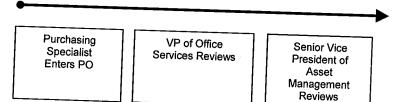
If there is a change on an MIS related Purchase Order after it has gone through all necessary approvals, the IT System Administrator will notify the Purchasing Specialist of the change by e-mail. The Purchasing Specialist will in turn make the change within the Oracle system and resubmit the Purchase Order for approval.

In the event the aforementioned individuals are unavailable for signatures, the following individuals are authorized to review and approve Purchase Orders: First Executive Vice President/Chief Operating Officer or a Senior Vice President. In the event the IT System Administrator is unavailable to generate the Purchase Order, the Senior Project Manager, MIS can begin the Purchase Order process within the IT System.

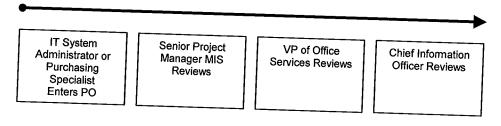
CORPORATE PURCHASES (NON-MIS) UNDER \$1,500



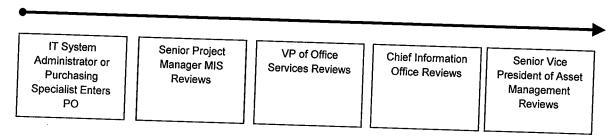
CORPORATE PURCHASES (NON-MIS) OVER \$1,500



MIS PURCHASES UNDER \$7,500



MIS PURCHASES OVER \$7,500



CORPORATE PURCHASES (NON-MIS) OVER \$1,000,000

Purchasing Specialist Enters PO

VP of Office Services Reviews Senior Vice President of Asset Management Reviews First EVP/Chief Operating Officer Reviews

A. PURCHASES REQUIRING COMPETITIVE BIDDING

If the aggregate total of goods and services is over \$5,000, then a competitive bidding process must be performed prior to the purchase of such goods and services. A Purchase Order will not be generated until such process has been successfully completed. Upon successful completion, the Purchase Order will be generated and forwarded to the Cash Management Department, Accounts Payable Administrator. The following procedures shall be followed:

1. The Purchasing Specialist, after receiving the e-mail request for goods will contact at least three vendors for price quotes, including at least one vendor (if available) on a list of approved vendors maintained by the New York State Office of General Services. This solicitation can be done either verbally or in writing. However, written solicitations are required for all purchases that are expected to equal or exceed \$10,000. The written solicitation must contain a description of the item; the date the bid must be received by HDC and the name and telephone number of the Purchasing Specialist. Responsive bids must be obtained from at least two vendors.

For office, computer and pantry supplies, printing services, and other similar items ordered frequently, bids should be obtained annually or in some cases every two or three years (such determination shall be made by either the VP of Office Services, First Executive Vice President/Chief Operating Officer or a Senior Vice President or Chief Information Officer for MIS related supplies). A summary of received bids should be completed by the Purchasing Specialist and/or IT Systems Administrator and submitted to the Chief Information Officer, VP of Office Services, and/or Senior Vice President for approval.

All other items totaling over \$5,000 must be bid at the time of request, unless an emergency purchase must be made. The order is to be awarded based on the most favorable bid or advantageous offer.

If the lowest bidder or the bidder with the most advantageous offer is found to be non-responsive or not responsible, the Purchasing Specialist will provide a written determination describing the specific reasons for such findings. This written determination is to be reviewed and approved by the VP of Office Services, First

Executive Vice President/Chief Operating Officer or a Senior Vice President or Chief Information Officer for MIS related items and retained in the vendor file.

Price quotes for technical items can be obtained by the applicable department. For example: the MIS Department can obtain bids for computer equipment and software purchases. The procedures set forth in the preceding paragraph must be followed and all documentation must be forwarded to the Purchasing Department before a purchase order will be generated.

If there is only one source for the required item, the determination and the basis must be in writing and submitted to the VP of Office Services, First Executive Vice President/Chief Operating Officer or a Senior Vice President or Chief Information Officer for MIS related items for review and approval. This documentation is to be retained in the vendor file.

If an emergency purchase has to be made, a written determination of the basis for the emergency procurement is to be made as soon as possible. This is to be approved by the VP of Office Services, First Executive Vice President/Chief Operating Officer or Senior Vice President, or Chief Information Officer for MIS related items and filed in the vendor file.

All goods must be purchased through a valid contract. In instances where common purchases are done and a contract will not be obtained, a memo is written and stored with the Legal Department detailing the purchase and reason for using a specific vendor. This memo will be used as a reference in creating a contract number for use within the Purchase Order system. When contracts are done, the contract must be reviewed and approved by the Legal Department and signed by the President, First Executive Vice President/Chief Operating Officer or a Senior Vice President. All approved contracts must be sent to the Scanning Specialist for scanning.

2. The Purchase Order will then be routed to the Purchasing Specialist, who will then place the order with the vendor. Under HDC's data management program, an open Purchase Order file can be accessed only by the following people:

Purchasing Specialist

Accounts Payable Administrator

Vice President of Office Services

IT System Administrator

- 3. All purchases must be made with the prior approval of the VP of Office Services, First Executive Vice President/Chief Operating Officer or Senior Vice President, or Chief Information Officer for MIS related purchases. The Corporation will not be responsible for purchases made without an authorized Purchase Order.
- 4. The Purchasing Department is to perform an as needed review of the City's Vendex and Office of General Services list to obtain or review vendors. This list

will also serve as the determination of whether the vendor is classified as a minority or women-owned enterprise. Efforts are to be made to include minority and women-owned enterprises.

B. PURCHASES NOT REQUIRING COMPETITIVE BIDDING

Certain items cannot be competitively bid due to their nature. The following is a list of categories to date that cannot be competitively bid:

<u>Books & Publications:</u> A check request form is to be prepared in lieu of a purchase order. The check request shall be approved by the employee's Division Head, Department Head and the Senior Vice President Treasurer and then retained in the vendor file;

<u>Local Transportation:</u> A list of car services utilized by the Corporation and comparison of charges shall be maintained by the VP of Office Services.

<u>Training & Conference:</u> Literature pertaining to the class or conference shall be retained in the vendor file. All requests must be approved by the Division Head, the Department Head and the Senior Vice President Treasurer;

Memberships: Renewal notices and/or literature pertaining to the organization is to be retained in the vendor file. The employee's Division Head, Department Head and the Senior Vice President Treasurer must approve all memberships; and

Employment Agencies: All agencies must agree in writing to HDC's fee policy before applicants can be interviewed. A copy of this agreement is to be retained in the vendor file.

Contract numbers must be received for all items even if such items cannot be bid. The contract number will be used as a reference in creating a contract number for use within the Purchase Order system.

The following procedures shall be followed for those items that cannot be competitively bid:

The department requesting the contract number will provide the Legal Department with a written explanation of the vendor chosen and what kind of goods and/or services are being purchased. The Legal Department will add the vendor to its spreadsheet and assign the vendor a contract number. Where possible categories of vendors (such as books, publications, training and development), will be maintained under one category by subject. In cases where categorization is not possible such vendor will receive its own number.

C. PURCHASES ON THE INTERNET

All requests for purchases on the Internet are to be coordinated through the Department of Office Services. In this case employees shall also send an e-mail to the Purchasing Specialist describing the items requested, and follow the procedures previously set forth in either Section IA or IB, whichever is applicable.

D. PURCHASING VERSUS LEASING

In certain circumstances the Corporation may determine to lease products rather than purchasing them. For these items the procedures set forth in the previous paragraphs should also be followed. In addition, an analysis should be performed to compare the costs and benefits of buying versus leasing such item. The terms of the lease should be compared to the terms of purchasing the item outright to determine the best option. The buy versus lease analysis should be submitted to the VP of Office Services, First Executive Vice President/Chief Operating Officer or Senior Vice President, or Chief Information Officer for MIS related items for review and approval and filed in the vendor file.

E. <u>COMPETITIVE PROPOSAL PROCESS</u>

A request for proposal process must be conducted for the selection of:

Legal Counsel

Underwriters

Annual Report Design

Auditing and Accounting Services: The Corporation must follow the City Comptroller's Directive No.22, "Guidelines for Component Unit Audit & Financial Reporting" when selecting a Certified Public Accounting firm:

- Requests for proposals should be sent to at least five firms selected from those on the Comptroller's approved list.
- Contracts should not be awarded for more than four years.
- Firms performing the audit for more than four consecutive years should be required to assign a different senior manager and partner in charge.
- The audit selection process should be completed no later than 60 days after the beginning of the Corporation's fiscal year.

A request for proposals may also be required for the selection of other

professional services; such determination shall be made by the Legal Department.

II. RECEIVING ITEMS

Upon receipt of the goods by the Receiving Clerk or designee, the following process shall be followed:

- 1. The Receiving Clerk or designee who receives the goods shall date and initial the packing slips, and then check them in Oracle as received;
- 2. The Purchase Order is compared to the packing slip and the items received to ensure that the order is complete. The Receiving Clerk shall maintain a file for all packing slips;
- 3. Any discrepancy must be noted on the Purchase Order and Packing Slip and brought to the attention of the Purchasing Specialist;
- 4. Orders shall not be accepted if a material discrepancy exists or if goods delivered are damaged;
- 5. The Receiving Clerk shall make an entry in Oracle that the item has been received; and
- 6. The Purchasing Specialist is responsible for all follows-up with respect to discrepancies and damaged items including if an item has not been received in a reasonable amount of time.

III. PROCESSING INVOICES - ACCOUNTS PAYABLE

In order to process an invoice received, the following procedures shall be followed:

The Accounts Payable Administrator shall receive and review all Invoices 1. received and such invoices shall be compared to the Purchase Order. If a Purchase Order has not been created, the Accounts Payable Administrator will forward the invoice, along with the appropriate documentation (e.g., accounts payable voucher, personal reimbursement form, or travel expense form, depending upon which is applicable) to the Purchasing Specialist who will then create a Purchase Order. The Purchasing Specialist will then forward the Purchase Order through Oracle to the Vice President of Office Services for review and approval. The Purchasing Specialist will return the invoice and attached documentation to the Accounts Payable Administrator who will then create an invoice batch. discrepancies are to be brought to the attention of the Purchasing Specialist, and the invoice should not be paid until all discrepancies have been resolved. Invoices that do not require a Purchase Order (e.g. payments for bond programs) are to be referred to the individual who initiated the

order for proper authorization;

- 2. The Accounts Payable Administrator will then prepare the Payment Batch. During this stage, the Preliminary Payment Register, Checks, and Final Payment Register are printed.
- 3. Upon receipt of written authorization from the Vice President or Assistant Vice President of the Cash Management division, the Accounts Payable Administrator will forward the checks, invoices, and Final Payment Register to the Senior Vice President Treasurer for review. In the Senior Vice President Treasurer's absence, such documentation shall be sent to the First Executive Vice President/Chief Operating Officer.
- 4. The Final Payment Register must be signed by the President for all checks greater than \$20,000. The President shall not approve any invoices unless and until approval has been obtained by the Senior Vice President Treasurer. Once approved, all documentation shall be returned to the Senior Vice President Treasurer. Once complete, all checks and supporting documents will be forwarded to the Controller for the second signature.
- 5. In the event the aforementioned individuals are unavailable for signatures, the following individuals are authorized to sign checks: President, First Executive Vice President/Chief Operating Officer, Senior Vice President of Asset Management, and Senior Vice President Capital Markets. The Final Payment Register may be signed by the First Executive Vice President/Chief Operating Officer in the absence of the President. During this process, the Accounts Payable Administrator will keep track of the payment registers signed by these authorized individuals.
- 6. The Accounts Payable Administrator shall prepare and submit a disbursement along with the Preliminary Payment Report to Cash Management, who will fund the OTPS bank account;
- 7. Invoices in the Imaging system will be stamped "paid". In terms of the paper vendor files, invoices received from vendors must be stamped "paid" when payment is made. In cases where there are multiple pages of invoices such as telephone bills, the page with the remittance stub should be stamped "paid". If there is no remittance stub page then all pages of the invoice must be stamped. Documents such as check requests and personal reimbursement forms should have all supporting documentation such as receipts, memos and emails attached to it. The check request and the personal reimbursement forms should be stamped "paid";
- 8. The Accounts Payable Administrator shall make the necessary copies and mail the payment and remittance copy to the vendor;
- 9. All voided checks automatically voided by the computer will be sent to the Accounting Department for reference; and

10. The Accounts Payable Administrator will file the invoices and the check stubs in the vendor's file and shall maintain a register of such transactions.

NEW YORK CITY HOUSING DEVELOPMENT CORPORATION PURCHASING PROCEDURES

Updated as of <u>December 7, 2018</u> November 19, 2015 (Reaffirmed on May 30, 2019 reh 10, 2017)

I. ORDERING ITEMS

All requests for purchases are to be coordinated through the Department of Office Services. The employee who requests goods to be purchased must contact the Purchasing SpecialistManager by e-mail. All requests for purchases must have a prior approval from the employee's Department or Division Head. The Purchasing SpecialistManager and the IT Systems Administrator are the only employees who have the ability to purchase items. However, the IT Systems Administrator does not have authority to purchase items for any department other than the MIS Department. In the event such individual is unavailable, the Vice President of Office Services is deemed to have authority to purchase items.

No item can be purchased without a valid contract. After a Contract Officer from the Legal Department has determined that a contract is valid and all appropriate approvals have been confirmed, the Legal Department is responsible for entering details of the contract into the Oracle Contract Management Module.

For each contract, the following fields are maintained: Contract Number, Contract Description, Begin Date, Department, Contract Expiration Date, Automatic Renewal and Comments. The Legal Department is responsible for generating a contract number.

A Purchase Order cannot be created until a contract number is generated. A contract number can also be generated for vendors used where a contract is not needed or for an item that cannot be competitively bid (hotel, conferences, meals). In such instances a memo from the department requesting the contract number will provide the Legal Department with a written explanation of the vendor chosen and what kind of goods and/or services are being purchased. The Legal Department will add the vendor to its spreadsheet and assign the vendor a contract number. Where possible, categories of vendors (such as books, publications, training and development) will be maintained under one category by subject. In cases where categorization is not possible such vendor will receive its own number.

If the amount of goods or services exceeds our competitive bid threshold, then proper bidding procedures must be adhered to in order to generate a purchase order.

The Legal Department and the Purchasing <u>SpecialistManager</u> should monitor the expiration date on a contract before a renewal order can be placed. The Purchasing <u>SpecialistManager</u> shall insure that a product received is in accordance with the contract, but if there is a service provided, that service should be monitored by the department or employee that has engaged such service.

Each purchase will go through an electronic email-based hierarchy approval process except for those purchases that are required to flow through a manual signature process through the <u>First Executive Vice President/Chief Operating Officer/Executive Vice President</u> or a Senior Vice President (such as sign off on time sheets for interns and part-time employees). For purchases that flow through the email-based hierarchy system, the following procedures must be completed before a final payment can be generated:

Procedures for Corporate Related Purchases:

After receiving the e-mail request, the Purchasing Specialist Manager will create a Purchase Order with the specific contract number that was assigned by the Legal Department, which will be forwarded electronically in Oracle to the Vice President of Office Services for final review and approval.

If a Purchase Order has goods and/or services valued over \$1,500, the Purchase Order requires an additional level of review and will be electronically routed to the Senior Vice President of Asset Management for the final review and approval after the Vice President of Office Services has reviewed and approved it. After the final approval, the Purchasing SpecialistManager will be notified electronically and will generate the Purchase Order.

In the event the aforementioned individuals are unavailable for signatures, the following individuals are authorized to review and approve Purchase Orders: First Executive Vice President/Chief Operating Officer/Executive Vice President or a Senior Vice President. In the event the Purchasing SpecialistManager is unavailable to generate the Purchase Order, the Vice President of Office Services will create a Purchase Order with the specific contract number that was assigned by the Legal Department, which will be forwarded electronically in Oracle to the Senior Vice President of Asset Management for final review and approval.

If a Purchase Order has goods and/or services valued over \$1,000,000 the Purchase Order requires an additional level of review and will be electronically routed to the <u>First Executive Vice President/Chief Operating Officer/Executive Vice President</u> for the final review and approval after the Senior Vice President of Asset Management has reviewed and approved it.

Procedures for MIS Related Purchases:

The IT System Administrator or the Purchasing SpecialistManager will create a Purchase Order with a specific contract number which will be input into the Oracle database for the Senior Project Manager, MIS review and approval. The Senior Project Manager, MIS will review and approve the Purchase Order and forward it to the Vice President of Office Services. The Vice President of Office Services will review and approve the Purchase Order and forward it to the Chief Information Officer for final review and approval.

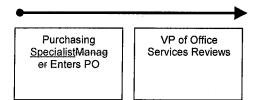
If a Purchase Order has goods and/or services valued over \$7,500, the Purchase

Order requires an additional level of review and will be electronically routed to the Senior Vice President of <u>Asset Management-Administration</u> for final review and approval after the Chief Information Officer has reviewed and approved it. After the final approval the Purchasing <u>Specialist Manager</u> will be notified electronically and will then generate the Purchase Order.

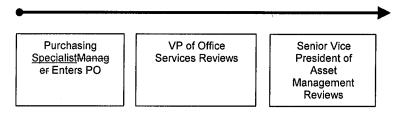
If there is a change on an MIS related Purchase Order after it has gone through all necessary approvals, the IT System Administrator will notify the Purchasing SpecialistManager of the change by e-mail. The Purchasing SpecialistManager will in turn make the change within the Oracle system and resubmit the Purchase Order for approval.

In the event the aforementioned individuals are unavailable for signatures, the following individuals are authorized to review and approve Purchase Orders: <u>First Executive Vice President/Chief Operating Officer/Executive Vice President</u> or a Senior Vice President. In the event the IT System Administrator is unavailable to generate the Purchase Order, the Senior Project Manager, MIS can begin the Purchase Order process within the IT System.

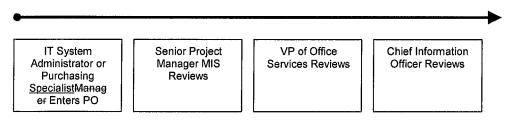
CORPORATE PURCHASES (NON-MIS) UNDER \$1,500



CORPORATE PURCHASES (NON-MIS) OVER \$1,500



MIS PURCHASES UNDER \$7.500



MIS PURCHASES OVER \$7,500

IT System
Administrator or
Purchasing
Specialist Enters
PO

Senior Project Manager MIS Reviews VP of Office Services Reviews Chief Information Office Reviews

Senior Vice President of Admin Asset Management Reviews

CORPORATE PURCHASES (NON-MIS) OVER \$1,000,000

Purchasing SpecialistManager Enters PO VP of Office Services Reviews Senior Vice President of Asset Management Reviews First EVP/Chief
Operating
Officer/Executive VicePresident

A. PURCHASES REQUIRING COMPETITIVE BIDDING

If the aggregate total of goods and services is over \$5,000, then a competitive bidding process must be performed prior to the purchase of such goods and services. A Purchase Order will not be generated until such process has been successfully completed. Upon successful completion, the Purchase Order will be generated and forwarded to the Cash Management Department, Accounts Payable Administrator. The following procedures shall be followed:

1. The Purchasing <u>Specialist Manager</u>, after receiving the e-mail request for goods will contact at least three vendors for price quotes, including at least one vendor (if available) on a list of approved vendors maintained by the New York State Office of General Services. This solicitation can be done either verbally or in writing. However, written solicitations are required for all purchases that are expected to equal or exceed \$10,000. The written solicitation must contain a description of the item; the date the bid must be received by HDC and the name and telephone number of the Purchasing <u>Specialist Manager</u>. Responsive bids must be obtained from at least two vendors.

For office, computer and pantry supplies, printing services, and other similar items ordered frequently, bids should be obtained annually or in some cases every two or three years (such determination shall be made by either the VP of Office Services, First Executive Vice President/Chief Operating Officer/Executive Vice President or a Senior Vice President or Chief Information Officer for MIS related supplies). A summary received bids should be completed by the Purchasing Specialist Manager and/or IT Systems Administrator and submitted to the Chief Information Officer, VP of Office Services, and/or Senior Vice President for approval.

All other items totaling over \$5,000 must be bid at the time of request, unless an emergency purchase must be made. The order is to be awarded based on the most favorable bid or advantageous offer.

If the lowest bidder or the bidder with the most advantageous offer is found to be non-responsive or not responsible, the Purchasing SpecialistManager will provide a written determination describing the specific reasons for such findings. This written determination is to be reviewed and approved by the VP of Office Services, First Executive Vice President/Chief Operating Officer/Executive Vice President or a Senior Vice President or Chief Information Officer for MIS related items and retained in the vendor file.

Price quotes for technical items can be obtained by the applicable department. For example: the MIS Department can obtain bids for computer equipment and software purchases. The procedures set forth in the preceding paragraph must be followed and all documentation must be forwarded to the Purchasing Department before a purchase order will be generated.

If there is only one source for the required item, the determination and the basis must be in writing and submitted to the VP of Office Services, <u>First Executive Vice President/Chief Operating Officer/Executive Vice President or a Senior Vice President or Chief Information Officer for MIS related items for review and approval. This documentation is to be retained in the vendor file.</u>

If an emergency purchase has to be made, a written determination of the basis for the emergency procurement is to be made as soon as possible. This is to be approved by the VP of Office Services, <u>First Executive Vice President/Chief Operating Officer</u> or Senior Vice President, or Chief Information Officer for MIS related items and filed in the vendor file.

All goods must be purchased through a valid contract. In instances where common purchases are done and a contract will not be obtained, a memo is written and stored with the Legal Department detailing the purchase and reason for using a specific vendor. This memo will be used as a reference in creating a contract number for use within the Purchase Order system. When contracts are done, the contract must be reviewed and approved by the Legal Department and signed by the President, First Executive Vice President/Chief Operating Officer/Executive Vice President or a Senior Vice President. All approved contracts must be sent to the Scanning Specialist for scanning.

2. The Purchase Order will then be routed to the Purchasing <u>SpecialistManager</u>, who will then place the order with the vendor. Under HDC's data management program, an open Purchase Order file can be accessed only by the following people:

Purchasing Specialist Manager

Accounts Payable Administrator

Vice President of Office Services

IT System Administrator

3. All purchases must be made with the prior approval of the VP of Office Services, <u>First Executive Vice President/Chief Operating Officer/Executive Vice President</u> or Senior Vice President, or Chief Information Officer for MIS related purchases. The Corporation will not be responsible for purchases made without an authorized Purchase Order.

4. The Purchasing Department is to perform an as needed review of the City's Vendex and Office of General Services list to obtain or review vendors. This list will also serve as the determination of whether the vendor is classified as a minority or women-owned enterprise. Efforts are to be made to include minority and women-owned enterprises.

B. PURCHASES NOT REQUIRING COMPETITIVE BIDDING

Certain items cannot be competitively bid due to their nature. The following is a list of categories to date that cannot be competitively bid:

<u>Books & Publications:</u> A check request form is to be prepared in lieu of a purchase order. The check request shall be approved by the employee's Division Head, Department Head and the Senior Vice President Treasurer and then retained in the vendor file;

<u>Local Transportation:</u> A list of car services utilized by the Corporation and comparison of charges shall be maintained by the VP of Office Services.

<u>Training & Conference</u>: Literature pertaining to the class or conference shall be retained in the vendor file. All requests must be approved by the Division Head, the Department Head and the Senior Vice President Treasurer;

<u>Memberships:</u> Renewal notices and/or literature pertaining to the organization is to be retained in the vendor file. The employee's Division Head, Department Head and the Senior Vice President Treasurer must approve all memberships; and

Employment Agencies: All agencies must agree in writing to HDC's fee policy before applicants can be interviewed. A copy of this agreement is to be retained in the vendor file.

Contract numbers must be received for all items even if such items cannot be bid. The contract number will be used as a reference in creating a contract number for use within the Purchase Order system.

The following procedures shall be followed for those items that cannot be competitively bid:

The department requesting the contract number will provide the Legal Department with a written explanation of the vendor chosen and what kind of goods and/or services are being purchased. The Legal Department will add the vendor to its spreadsheet and assign the vendor a contract number. Where possible categories of vendors (such as books, publications, training and development), will be maintained under one category by subject. In cases where categorization is not possible such vendor will receive its own number.

C. PURCHASES ON THE INTERNET

All requests for purchases on the Internet are to be coordinated through the Department of Office Services. In this case employees shall also send an e-mail to the Purchasing Specialist Manager describing the items requested, and follow the procedures previously set forth in either Section IA or IB, whichever is applicable.

D. PURCHASING VERSUS LEASING

In certain circumstances the Corporation may determine to lease products rather than purchasing them. For these items the procedures set forth in the previous paragraphs should also be followed. In addition, an analysis should be performed to compare the costs and benefits of buying versus leasing such item. The terms of the lease should be compared to the terms of purchasing the item outright to determine the best option. The buy versus lease analysis should be submitted to the VP of Office Services, First Executive Vice President/Chief Operating Officer or Senior Vice President, or Chief Information Officer for MIS related items for review and approval and filed in the vendor file.

E. <u>COMPETITIVE PROPOSAL PROCESS</u>

A request for proposal process must be conducted for the selection of:

Legal Counsel

Underwriters

Annual Report Design

Auditing and Accounting Services: The Corporation must follow the City Comptroller's Directive No.22, "Guidelines for Component Unit Audit & Financial Reporting" when selecting a Certified Public Accounting firm:

- Requests for proposals should be sent to at least five firms selected from those on the Comptroller's approved list.
- Contracts should not be awarded for more than four years.
- Firms performing the audit for more than four consecutive years should be required to assign a different senior manager and partner in charge.
- The audit selection process should be completed no later than 60 days after the beginning of the Corporation's fiscal year.

A request for proposals may also be required for the selection of other

professional services; such determination shall be made by the Legal Department.

II. <u>RECEIVING ITEMS</u>

Upon receipt of the goods by the Receiving Clerk or designee, the following process shall be followed:

- 1. The Receiving Clerk or designee who receives the goods shall date and initial the packing slips, and then check them in Oracle as received;
- 2. The Purchase Order is compared to the packing slip and the items received to ensure that the order is complete. The Receiving Clerk shall maintain a file for all packing slips;
- 3. Any discrepancy must be noted on the Purchase Order and Packing Slip and brought to the attention of the Purchasing SpecialistManager;
- 4. Orders shall not be accepted if a material discrepancy exists or if goods delivered are damaged;
- 5. The Receiving Clerk shall make an entry in Oracle that the item has been received; and
- 6. The Purchasing <u>SpecialistManager</u> is responsible for all follows-up with respect to discrepancies and damaged items including if an item has not been received in a reasonable amount of time.

III. PROCESSING INVOICES - ACCOUNTS PAYABLE

In order to process an invoice received, the following procedures shall be followed:

- 1. The Accounts Payable Administrator shall receive and review all Invoices received and such invoices shall be compared to the Purchase Order. If a Purchase Order has not been created, the Accounts Payable Administrator will forward the invoice, along with the appropriate documentation (e.g., accounts payable voucher, personal reimbursement form, or travel expense form, depending upon which is applicable) to the Purchasing SpecialistManager who will then create a Purchase Order. The Purchasing SpecialistManager will then forward the Purchase Order through Oracle to the Vice President of Office Services for review and approval. The Purchasing SpecialistManager will return the invoice and attached documentation to the Accounts Payable Administrator who will then create an invoice batch. Any discrepancies are to be brought to the attention of the Purchasing SpecialistManager, and the invoice should not be paid until all discrepancies have been resolved. Invoices that do not require a Purchase Order (e.g. payments for bond programs) are to be referred to the individual who initiated the order for proper authorization;
- 2. The Accounts Payable Administrator will then prepare the Payment Batch. During this stage, the Preliminary Payment Register, Checks, and Final Payment Register

are printed.

- 3. Upon receipt of written authorization from the Vice President or Assistant Vice President of the Cash Management division, the Accounts Payable Administrator will forward the checks, invoices, and Final Payment Register to the Senior Vice President Treasurer for review. In the Senior Vice President Treasurer's absence, such documentation shall be sent to the <u>First Executive Vice President/Chief Operating Officer</u>.
- 4. The Final Payment Register must be signed by the President for all checks greater than \$20,000. The President shall not approve any invoices unless and until approval has been obtained by the Senior Vice President Treasurer. Once approved, all documentation shall be returned to the Senior Vice President Treasurer. Once complete, all checks and supporting documents will be forwarded to the Controller for the second signature.
- 5. In the event the aforementioned individuals are unavailable for signatures, the following individuals are authorized to sign checks: President, First Executive Vice President/Chief Operating Officer/Executive Vice President, Executive Vice President of Real Estate, Senior Vice President of Asset Management, and Senior Vice President Capital Markets. The Final Payment Register may be signed by the First Executive Vice President/Chief Operating Officer/Executive Vice President, Executive President of Capital Markets or the Executive Vice President of Real Estate in the absence of the President. During this process, the Accounts Payable Administrator will keep track of the payment registers signed by these authorized individuals.
- 6. The Accounts Payable Administrator shall prepare and submit a disbursement along with the Preliminary Payment Report to Cash Management, who will fund the OTPS bank account;
- 7. Invoices in the Imaging system will be stamped "paid". In terms of the paper vendor files, invoices received from vendors must be stamped "paid" when payment is made. In cases where there are multiple pages of invoices such as telephone bills, the page with the remittance stub should be stamped "paid". If there is no remittance stub page then all pages of the invoice must be stamped. Documents such as check requests and personal reimbursement forms should have all supporting documentation such as receipts, memos and emails attached to it. The check request and the personal reimbursement forms should be stamped "paid";
- 8. The Accounts Payable Administrator shall make the necessary copies and mail the payment and remittance copy to the vendor;
- 9. All voided checks automatically voided by the computer will be sent to the Accounting Department for reference; and
- 10. The Accounts Payable Administrator will file the invoices and the check stubs in the vendor's file and shall maintain a register of such transactions.